



Committee: GO
Committee Review: Completed
Staff: Carolyn Chen, Legislative Analyst
Purpose: To make preliminary decisions – straw vote expected
Keywords: #grants #ogm #communitygrants

AGENDA ITEMS #11, 12 & 13
 May 12, 2023
Worksession

SUBJECT

- FY24 Recommended Operating Budget:
- [Office of Grants Management \[OGM\]](#)
 - [Non-Departmental Account \[NDA\]: Community Grants](#)
- FY24 Recommended CIP Budget (Current Revenue):
- [Cost Sharing: Montgomery County Government \[MCG\]](#)

EXPECTED ATTENDEES

- Rafael Murphy, Director, OGM
- Taman Morris, Fiscal & Policy Analyst, Office of Management and Budget [OMB]
- Alicia Singh, Fiscal & Policy Analyst, OMB
- Mary Beck, Capital Budget Manager, OMB


FY24 COUNTY EXECUTIVE RECOMMENDATION

Program	Description	CE FY24 Rec	GO Rec
Office of Grants Management	Outgoing Grants Program Manager II	+\$115,601	Concur
	Administrative Specialist III	+\$76,591	Concur
Community Grants NDA	Community Grants Contracts - Includes bridge funding through October 1, 2023 - Includes 3% inflationary increase ¹	+\$8.7 million	Extend bridge funding at \$1.73 million
	- Recompete Community Grants NDA contracts not in department base budgets	Oct. 1, 2023	Dec. 31, 2023
Cost Sharing: MCG	Arts Facility Capital Grants Major Projects/State Match Fund	+\$750,000	Approve \$3 million in totality. Schedule follow-up worksession with OGM to launch cost sharing/capital grant application process
	Arts Facility Capital Grants Small Projects Fund	+\$250,000	
	Cost Sharing Capital Grants Major Projects/State Match Fund	+\$1.25 million	
	Cost Sharing Capital Grants Small Projects Fund	+\$750,000	

¹ Subject to Council final approval of inflationary increase % for FY24.

COMMITTEE RECOMMENDATIONS

- The Government Operations & Fiscal Policy Committee held two worksessions on [May 1 and 5, 2023](#) to discuss the following and **members voted (3-0)** to add FY24 CEC budget increases to the Council reconciliation list:

Program	Description	High Priority	 2	Priority
Office of Grants Management	Outgoing Grants Program Manager II	+\$115,601	2	
	Administrative Specialist III			+\$76,591
Community Grants NDA	Community Grants Contracts - Includes bridge funding through October 1, 2023 - Includes 3% inflationary increase	\$8.7 million	2	
	Community Grants Contracts - Includes bridge funding through December 31, 2023 - Includes 3% inflationary increase	+\$1.73 million	2	
Cost Sharing: MCG	Schedule follow-up worksession with OGM to launch cost sharing/capital grant application process	+\$3 million	4	

This report contains:

[May 5, 2023, GO Committee Council Staff Report](#)
[May 1, 2023, GO Committee Council Staff Report](#)


Pages ©1-11
 Pages ©1-36

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² Council Reconciliation List High Priority Categorization as of May 9, 2023 → 1-Required/little choice to fund; 2-Critical for an essential program; 3-Important program or service that deserves to be funded; 4-Room for debate on priority/high priority.

MEMORANDUM

TO: Government Operations & Fiscal Policy [GO] Committee

FROM: Carolyn Chen, Legislative Analyst 

SUBJECT: **FY24 Recommended Operating Budget:**

- Office of Grants Management [OGM]
- Non-Departmental Account [NDA]: Community Grants

FY24 Recommended CIP Budget (Current Revenue):

- Cost Sharing: Montgomery County Government [MCG]

PURPOSE: Review and make recommendations for Council consideration – vote expected.

Expected Participants:

- Rafael Murphy, Director, OGM
- Taman Morris, Fiscal & Policy Analyst, Office of Management and Budget [OMB]
- Alicia Singh, Fiscal & Policy Analyst, OMB

The GO Committee will hold two worksessions on the Office of Grants Management, NDA: Community Grants and Cost Sharing: MCG:

1. Monday, May 1, 2023 @ 1:30 pm– Agenda Items #7-9
2. Friday, May 5, 2023 @ 1:30 pm – Agenda Items #8-10

Council Staff Recommendation →

- **OGM** – Add two positions to the Council reconciliation list **[High Priority]**
- **NDA: Community Grants** – [Repeat FY3 recommendation](#) from May 12, 2022. Shift remaining community grants contracts to department base budgets and appropriate agencies to administer.
- **Cost Sharing: MCG** – [Repeat FY3 recommendation](#) from May 12, 2022. Delay capital grants until FY25 and reduce capital grant FY24 budget by \$3M.
- Schedule **oversight worksessions** in July and October for updates on all County-wide grants available and for Council input on grant application processes and priority policy/service areas.

[FY24 County Executive \[CE\] Recommended Budget: Community Grants Non-Departmental Account \(NDA\) Information Sheet](#).....©1-4

[OGM March 22, 2023 Presentation](#) with Nonprofit Montgomery.....©5-9

FY24 CE Recommended Operating Budget: [Office of Grants Management](#).....©10-14

[Non-Departmental Account \[NDA\]: Community Grants](#).....©15-17

[Cost Sharing: Montgomery County Government \[MCG\] \[P720601\]](#) ©18-23

OGM FY24 Operating Budget Equity Responses [ORESJ Rating: 3].....©24-27

[FY24 CE Recommended Community Grants to Base Budget](#).....©28

[FY23 CC Approved Community Grants to Base Budget](#).....©29-30

[FY22 CC Approved Community Grants to Base Budget](#).....©31

[FY21 CC Approved Community Grants to Base Budget](#).....©32-34



FY24 County Executive Recommended Budget

Community Grants Non-Departmental Account (NDA) Information Sheet

Overview

Community needs often have complex, multifaceted root causes and may require innovative and flexible solutions that do not always fit neatly into a single department's mission. Nonprofit community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. Community partners are also able to leverage community resources that may be unavailable to the County Government. These realities drive a significant series of reforms and initiatives proposed within the community grants budget.

This budget proposes repurposing community grants funding to target needs not directly addressed by other departmental efforts, providing space for innovative and experimental programs, addressing critical gaps in specific communities or sectors, and providing resources to support nonprofit partners that cut across County government. These reforms are the culmination of years of engagement between the nonprofit community, County Council, and County government. The FY24 CE Recommended Budget directly incorporates nonprofit feedback, such as the request to create unrestricted funding support and separate resource pools for small and large organizations within the proposed structure for community grants.

Prior to FY21, County Executive and County Council community grants were listed in separate NDAs. During the pandemic, the County froze community grants funding to provide continuity of funding to community grants recipients. As we emerge from the pandemic, the Office of Grants Management (OGM) will implement its plan for more typical operations in FY24 and future years. This will provide a space for new programs and partners while also offering opportunities for traditional partners and programs.

The full proposed Community Grants NDA budget can be found on page 73-3 of the FY24 CE Recommended Budget publication.

Community Grants Focus Areas

The FY24 CE Recommended Budget targets the following areas for community grants funding in FY24:

- **Youth Support Grants:** \$1.5 million will be available for programs targeting the needs of the County's youth community.
- **Senior Support Grants:** \$1.5 million will be available for programs targeting the needs of the County's senior community.



Montgomery County Office of Grants Management

- **Grants for Organizations Supporting Individuals with Disabilities:** \$1.5 million will be available for programs targeting the needs of County residents who have disabilities.
- **Underserved Communities Project Grants:** \$1,258,128 will be available to nonprofit organizations from underserved communities who have unique insights into their local challenges and can develop the best programmatic solutions address them.
- **Community Projects Fund Grants:** \$1 million in one-time funding will be available for small, emerging, and volunteer led organizations to implement small, community focused projects, initiatives, and events with a quarterly application cycle.
- **Nonprofit Technical Assistance and Management Support Grants:** \$1 million will be available to strengthen County nonprofit organizations with a prioritization of organizations based in underserved communities.
- **Nonprofit Incubators:** \$560,987 will be available to pilot sustained, innovative, accessible, and community-based support for emerging nonprofit organizations with potential to serve the County's most hard-to-reach and underserved communities.
- **Place Based Management Grants:** \$400,000 will be available to continue support for Place Based Management activities in the County using the Main Streets USA model.

Arts Facility and Cost Sharing Capital Grants

Recommended for Community Grants but included as part of the Capital Budget within the Cost Sharing: MCG Project (CIP#720601) are the following that total \$3,000,000:

- **Arts Facility Capital Grants - Major Projects/State Match Fund:** \$750,000 will be available to maximize leverage of State matches for major (over \$100,000) County arts related capital projects. The County Council may match State Bond Bills in their FY24 Approved Budget. Any remaining resources not matched by State Bond Bills will be competed by the County through OGM and promoted matches within the FY25 State Bond Bill cycle.
- **Arts Facility Capital Grants - Small Projects Fund:** \$250,000 will be available to support small (\$100,000 and below) County arts related capital projects in underserved communities.
- **Cost Sharing Capital Grants - Major Projects/State Match Fund:** \$1.25 million will be available to maximize leverage of State matches for major (over \$100,000) County non-arts related capital projects. The County Council may match State Bond Bills in their FY24 Approved Budget. Any remaining resources not matched by State Bond Bills will be competed by the County through the Office of Grants Management (OGM) and promoted matches within the FY25 State Bond Bill cycle.
- **Cost Sharing Capital Grants - Small Projects Fund:** \$750,000 will be available to support small (\$100,000 and below) County non-arts related capital projects in underserved communities.



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Base Budget Shifts

In addition, 28 community grants programs previously funded through the Community Grants' budget will be shifted into departmental base budgets (\$1.7 million). Shifting programs will receive a 3% inflationary increase over their FY23 Approved funding level. The list of the programs and funding amounts shifting into department base budgets can be found on page 80-1 of the FY24 CE Recommended Budget publication.

Office of Grants Management

The FY24 CE Recommended Budget also expands the capacity of the OGM with two new individuals: a third program manager, and an administrative service coordinator who will focus on bringing to scale a wider use of grant agreements (instead of reimbursable noncompetitive contracts) and will manage efforts to support the County's nonprofit community. The Office will continue to coordinate Countywide strategies and tools to secure additional State and Federal funding while building on, improving, and scaling up the County's grant agreement and competitive grant programs that began in FY23.

The full proposed Office of Grants Management budget can be found on page 34-1 of the FY24 CE Recommended Budget publication.

Application Timeline and Bridge Funding

Recompeting programs within the Community Grants budget is an important step in reforming our grants process to be fairer and more equitable, while addressing new and evolving community needs. Except for community grants that are moving to a departmental base budget, FY23 Community Grants program recipients must reapply to receive funding in FY24. In FY24, OGM will manage the application and award process for these grant programs on a significantly different timeline than the traditional process. Then the appropriate department will manage the implementation of grant agreements.

To avoid a service gap between old and new funding for continuing programs, the FY24 County Executive Recommended Budget includes approximately \$1.2 million in Bridge Funding for all continuing FY23 Community Grant programs whose current contracts expire before October 1, 2023. Organizations who do not receive renewed funding will still receive these bridge funds to appropriately wind down operations.

The new application process and timeline will respect the County Council's role in making changes to Community Grants NDA by launching these grant competition programs after the FY24 Approved Budget is approved by Council. The Underserved Communities, Youth Support, Senior Support, and Individuals with Disabilities Support Grant Programs will be prioritized with new grant awards announced in early July and programs beginning on October 1, 2023.



Montgomery County Office of Grants Management

FY24 CE Recommended Budget Community Grants Proposed Timeline *

<i>Timeframe (2023)</i>	<i>Action</i>
March 15	FY24 CE Recommended Budget transmitted to the County Council
March – Early May	County Council deliberates the FY24 CE Recommended Budget and makes changes as desired OGM prepares Community Grant competitions and Bridge Funding awards based on County Council deliberations
Mid-May	County Council passes FY24 Approved budget
Late May	OGM adjusts Community Grant competitions, including 1 st Quarter Community Project Fund Grants, to fit FY24 Approved Budget and launches competitions OGM prepares and begins issuing Bridge Funding awards in line with FY24 Approved Budget
June	Nonprofits prepare applications for Community Grants competitions OGM and lead departments recruit and prepare Review Committees for Community Grant competitions All Bridge Funding grants signed by June 30, 2023
July 1	Bridge Fund grants activate for FY23 awards expiring before August 1, 2023
Early – Mid July	Review Committees score applications and make award recommendations OGM notifies award winners
Mid – Late July	OGM begins processing award decisions into draft grant agreements with performance period start dates of October 1, 2023
August 1	Bridge Fund grants activate for FY23 awards expiring before September 1, 2023
August	OGM and award winners sign final grant agreements by August 30, 2023 2 nd Quarter competition for Community Project Fund Grants
September 1	Bridge Fund grants activate for FY23 awards expiring before October 1, 2023
September	Award winners prepare for implementation of FY24 awards
October 1	FY24 Community Grant awards become active
October	3 rd Quarter competition for Community Project Fund Grants
February	4 th Quarter competition for Community Project Fund Grants

* The proposed timeline does not include other competitive grant programs sitting in department base budgets that will be implemented through OGM.



Montgomery County Office of Grants Management

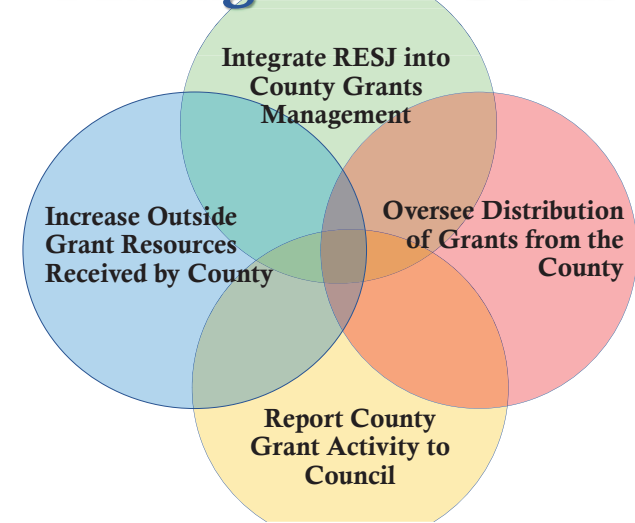
FY24 CE Recommended Budget Community Grants Non-Departmental Account (NDA)

March 22, 2023

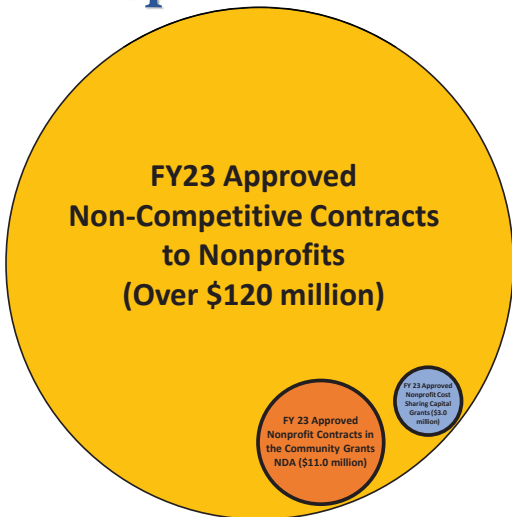


Prepared by Montgomery County Office of Grants Management

Office of Grants Management Goals



What is the Community Grant Non-Departmental Account (NDA)?



- Chart does **not** include:
- Competitive contracts won by Nonprofits
 - FY23 Supplemental Appropriations with additional awards to Nonprofits
 - FY23 Special Appropriations with additional awards to Nonprofits
 - Base budget funded Nonprofit grant programs

FY23 Grant Opportunities Outside of the CG NDA



- Transportation and Specialized Mobility Capital Grant Program (DOT) – \$640,000
- Transportation and Specialized Mobility Operating Grant Program (DOT) – \$160,000
- Community Gardening and Local Resilience Grants Program (OFSR) - \$50,000
- Market Money Grants Program (OFSR) - \$125,000
- Abortion Access Grant Program (HHS) - \$ 1.0 million
- Newcomers Grant Program (HHS) - \$200,000
- Nonprofit Security Grants Program (OEMHS) - \$700,000

CG NDA Funding History



Community Grants NDA and Related Funding Summary FY20 CC Approved - FY24 CE Recommended					
	FY20 CC Approved	FY21 CC Approved	FY22 CC Approved	FY23 CC Approved	FY24 CE Recommended
County Executive Community Grants	\$ 8,999,187				
County Council Community Grants	\$ 3,795,963				
NDA - Renewals and Enhancements		\$ 10,356,387	\$ 9,644,887	\$ 8,437,486	\$ -
NDA - HHS Community Services Grants	\$ 82,416	\$ 60,987	\$ 60,987	\$ 60,987	\$ -
Department Bases - FY21 Shifts		\$ 3,818,812	\$ 3,818,812	\$ 4,124,317	\$ 4,248,046
Department Bases - FY22 Shifts		\$ -	\$ 711,500	\$ 768,420	\$ 791,473
Department Bases - FY23 Shifts		\$ -	\$ -	\$ 2,306,670	\$ 2,375,870
Department Bases - FY24 Shifts		\$ -	\$ -	\$ -	\$ 1,710,526
New Programs		\$ -	\$ -	\$ 2,500,000	\$ -
FY24 NDA Reorganization		\$ -	\$ -	\$ -	\$ 9,887,948
Community Grants Total	\$ 12,877,566	\$ 14,236,186	\$ 14,236,186	\$ 18,197,880	\$ 19,013,863

Cost Sharing Capital Grants Funding Summary FY20 CC Approved - FY24 CE Recommended					
	FY20 CC Approved	FY21 CC Approved	FY22 CC Approved	FY23 CC Approved	FY24 CE Recommended
Capital Grants: County Executive	\$ 1,300,000				
Capital Grants: County Council	\$ 359,000				
County Capital Grants		\$ 1,583,362	\$ 500,000	\$ 3,000,000	\$ 3,000,000
Capital Grants Total	\$ 1,659,000	\$ 1,583,362	\$ 500,000	\$ 3,000,000	\$ 3,000,000

CG NDA Reform History



- **September 25, 2018:** Office of Legislative Oversight Report 2018-9 – [Montgomery County Council Community Grants](#)
- **Summer – Winter 2019:** Montgomery County Government Internal Working Group & Nonprofit Montgomery Coordinated Nonprofit Focus Group – 6 Consensus Recommendations for Reform
- **July 13, 2021:** [Bill 36-19](#) creating OGM passed by Council; signed by CE on July 16, 2021;
- **July 1, 2022 (FY23):** OGM becomes active
- **January 4 – February 16, 2023:** Nonprofit Community Grants and Grants Management Reform Survey

6 MCG/Nonprofit Consensus Recommendations



	Recommendation	Status
1.	Combine County Executive and County Council Community Grant NDAs	✓ Combined in FY21
2.	Change the Community Grants Process to be Outcomes Driven	✓ FY24 CE REC
3.	Create a Grants Office to Manage the Community Grants Process	✓ Bill 36-19 ✓ OGM active in FY23
4.	Create an Aspire Grant Program to help build Nonprofit Capacity	✓ NTAMS Program in FY23 ✓ Nonprofit Incubators in FY24 REC
5.	Create a Grant Agreement Tool	✓ Successfully piloted in FY23 ✓ Bringing to scale in FY24
6.	Move Certain Community Grants to the Base Budgets of Departments	✓ Shifts made in FY21-FY23 with more in FY24 CE REC

FY24 Budget Process



1. **July-December, 2022:** OGM collated existing recommendations and feedback while engaging with stakeholders to generate new feedback
2. **January 4-February 16, 2023:** OGM launched the Nonprofit Community Grants & Grants Management Reform survey
3. **Late February, 2023:** OGM analyzes responses and developed options and recommendations to the CE
4. **March 15, 2023:** CE decisions released within the FY24 Recommended Budget
5. **SPRING, 2023: COUNTY COUNCIL DELIBERATES ON AND MAKES CHANGES TO THE FY24 CE REC BUDGET**
6. Late May, 2023: Council passes the FY24 Approved Budget

FY24 CE REC Office of Grants Management



- **Maintains all FY23 Approved funding:**
 - 3 positions: Director, Incoming Grants Program Manager, and Outgoing Grants Program Manager
 - Operating Expenses
- **Adds two new positions:**
 - Additional Outgoing Grants Program Manager
 - Administrative Services Coordinator
- **Goals of expansion:**
 - Manage the expected increased volume of competitive grant programs and grant agreements;
 - Support an intensive outgoing grants management training curriculum with a focus on monitoring and oversight; and
 - Provide equitable training and support to emerging organizations applying for County grants as part of the County's Racial Equity and Social Justice goals.

FY24 CE REC Community Grants NDA Reform Goals



- Act on long-standing, and new, recommendations and feedback from Council, OLO, Nonprofit communities, and MCG stakeholders
- Integrate Racial Equity & Social Justice considerations and best practices directly into Community Grants processes to improve accessibility
- Re-establish a more active and appropriate role for Council in shaping the Community Grants NDA that is in-line with the rest of budget process
- Create a budget space and funding process for innovative, flexible programs that meet community needs but don't fit neatly into a single department or actively cut across the missions of different departments
- Create space to realign funding with current needs instead of FY18 needs
- Make the Community Grants NDA more strategic by creating targeted grant programs within the NDA
- Segment some pools of funding by size of organization to create for smaller or volunteer led community organizations

FY24 CE REC CG NDA Focus Areas (1 of 2)



- **Youth Support Grants:** \$1.5 million will be available for programs targeting the needs of the County's youth community.
- **Senior Support Grants:** \$1.5 million will be available for programs targeting the needs of the County's senior community.
- **Grants for Organizations Supporting Individuals with Disabilities:** \$1.5 million will be available for programs targeting the needs of County residents who have disabilities.
- **Underserved Communities Project Grants:** \$1,258,128 will be available to nonprofit organizations from underserved communities who have unique insights into their local challenges and can develop the best programmatic solutions address them.

FY24 CE REC CG NDA Focus Areas (2 of 2)



- **Community Projects Fund Grants:** \$1 million in one-time funding will be available for small, emerging, and volunteer led organizations to implement small, community focused projects, initiatives, and events with a quarterly application cycle.
- **Nonprofit Technical Assistance and Management Support Grants:** \$1 million will be available to strengthen County nonprofit organizations with a prioritization of organizations based in underserved communities.
- **Nonprofit Incubators:** \$560,987 will be available to pilot sustained, innovative, accessible, and community-based support for emerging nonprofit organizations with potential to serve the County's most hard-to-reach and underserved communities.
- **Place Based Management Grants:** \$400,000 will be available to continue support for Place Based Management activities in the County using the Main Streets USA model.

FY24 CE REC Capital Grants



- **Arts Facility Capital Grants:** Major Projects/State Match Fund: \$750,000 will be available to maximize leverage of State matches for major (over \$100,000) County arts related capital projects.
- **Arts Facility Capital Grants:** Small Projects Fund: \$250,000 will be available to support small (\$100,000 and below) County arts related capital projects in underserved communities.
- **Cost Sharing Capital Grants:** Major Projects/State Match Fund: \$1.25 million will be available to maximize leverage of State matches for major (over \$100,000) County non-arts related capital projects.
- **Cost Sharing Capital Grants:** Small Projects Fund: \$750,000 will be available to support small (\$100,000 and below) County non-arts related capital projects in underserved communities.

FY24 CE REC Shifts to Base Budgets



- 28 community grants programs (totaling \$1.7 million) previously funded will be shifted into departmental base budgets (\$1.7 million)
- Shifting programs will receive a 3% inflationary increase over their FY23 Approved funding level
- Shift criteria: *“A program is a good candidate for shifting into the base budget if it is aligned with broader departmental goals/initiatives and is better coordinated alongside similar programs instead of the grants process. The program should be performing well, have a strong partner, and be fulfilling an expected need into FY24.”*
- Vast majority of programs remaining in the NDA did not have a clear fit with administering department’s mission

FY24 CE REC Base Budgets vs CG NDA



- **Myth: “Moving a program to the base budget guarantees permanent funding.”**
Moving funding for a *service* just changes the decision from the CG NDA process to the department
- Departments may choose (or need to) cut, reduce, consolidate, or change base budget program funding to meet future reductions or to address new needs
- Organizations reapplying for funding through the Community Grants NDA will have the options of:
 - Resetting Funding Levels – Programs will not be bound to an inflationary increase or previous funding levels when requesting funds
 - Resetting Program Scope – Programs will have the option of revising their scope to address new or changing needs instead of carrying over an old contract scope into a new fiscal year
 - Resetting Overall Program – Organizations will have the option of submitting an entirely different program compared to previous funding

CG NDA Changes in How vs How Much



- Simplified, lean “Common Application” for grants across programs
- Boosted grants management training and support to applicant, award winners, and departments
- Multi-year awards (subject to performance and future Council appropriations)
- Grants opportunity schedule
- Issuing of real grants agreements, instead of procurement contracts
- Unrestricted/Indirect Funding allowances
- Improved functionality and efficiency in the online grants application platform
- Tranche and lump sum payment options instead of reimbursements
- And more...

FY24 CE REC New CG Application Timeline



- Competitions will be launched almost immediately after Council passes the FY24 Approved Budget with applications due in late June
- Review Committees score applications and make award recommendations in early July
- OGM notifies award winners and begins processing awards into grant agreements in late July
- Award winners begin preparations for programs to begin on October 1
- New awards begin on October 1, 2023 and last to September 30, 2024
- New grant cycle will repeat in FY25 onwards on this cycle
- Reasons for shift:
 - Restore appropriate Council influence on Community Grants
 - Give proper spacing of competitions to award starts
 - Allow for Summer programming
 - Align with federal fiscal cycle

FY24 CE REC Bridge Funding



- Shifting from a July 1 to an October 1 award start date leaves potential gaps that would result in interruptions in service
- FY24 CE Recommended Budget includes \$1.2 million in Bridge Funding to connect this gap or wind down programs if they are not renewed
- All FY23 Community Grants NDA funded programs that do not move into the base budget and that expire before October 1, 2023 will automatically receive 1-3 months of Bridge Funding
- Length of Bridge Funding will depend on when the FY23 award expires
- Amount will be prorated based on FY23 Approved funding plus 3%
- Award will be issued as a grant agreement, not as a procurement contract
- For example, an FY23 Approved \$60,000 award that expires on June 30 would receive a \$15,450 Bridge Fund grant.
- **OGM will coordinate a webinar focused on the Bridge Funding process**

FY24 Budget Process



1. **July-December, 2022:** OGM collated existing recommendations and feedback while engaging with stakeholders to generate new feedback
2. **January 4-February 16, 2023:** OGM launched the Nonprofit Community Grants & Grants Management Reform survey
3. **Late February, 2023:** OGM analyzes responses and developed options and recommendations to the CE
4. **March 15, 2023:** CE decisions released within the FY24 Recommended Budget
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Resources



- **[Full FY24 CE Recommended Budget Publication](#)**
 - Office of Grants Management: Page 34-1
 - Community Grants NDA: Page 73-4
 - Community Grants to Base Budgets: Page 80-1
 - **[FY24 CE REC Community Grants NDA Information Sheet](#)**
- **[FY23 Budget Resolution – Section G](#)**: Pages 38-86
- Office of Grants Management Online Application Platform - **<https://mcmdgrants.smapply.org/>**
- **[Office of Procurement Solicitations and Contracts](#)**



Grants Management

RECOMMENDED FY24 BUDGET	FULL TIME EQUIVALENTS
\$609,378	5.00

 RAFAEL PUMAREJO MURPHY, DIRECTOR

MISSION STATEMENT

The mission of the Office of Grants Management is to develop and support best practices for grants management throughout Montgomery County Government that are consistent with racial equity and social justice goals. In addition, the Office serves as a central point of contact regarding grants that the County receives or awards; provides technical assistance regarding grants management to Executive Branch departments and principal offices; and searches out and identifies Federal and State grant opportunities to Executive Branch departments and principal offices.

BUDGET OVERVIEW



The total recommended FY24 Operating Budget for the Office of Grants Management is \$609,378, an increase of \$268,069 or 78.54 percent from the FY23 Approved Budget of \$341,309. Personnel Costs comprise 93.09 percent of the budget for five full-time position(s) and no part-time position(s), and a total of 5.00 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 6.91 percent of the FY24 budget.

COUNTY PRIORITY OUTCOMES

While this program area supports all seven of the County Executive's Priority Outcomes, the following is emphasized:

 **Effective, Sustainable Government**

INITIATIVES

-  Add an Outgoing Grants Program Manager II and an Administrative Specialist to manage the expected increased volume of competitive grant programs and grant agreements, support an intensive outgoing grants management training curriculum with a focus on monitoring and oversight, and provide equitable training and support to emerging organizations applying for County grants as part of the County's Racial Equity and Social Justice goals.
-  Consolidate all County grant seeking information and support resources onto an OGM intranet site, including basic grant documentation and information about grants.gov, to streamline and expedite County applications for outside grant opportunities. As part of this consolidation, OGM will conduct annual audits to ensure that all departments are applying for federal grants under the MCG umbrella account.

- ★ Streamline competitive grant agreements, development, approvals, and implementation regulations, policies, guidelines, workflows, and support resources to make grant procedures more accessible to departments.
- ★ Continue to leverage data and feedback collected through the FY23 Nonprofit Community Grants and Grants Management Reform Survey to inform the development of grant agreements and competitive programs while continuing to engage with a broad range of nonprofit stakeholders.
- ★ Establish an OGM Liaison in all departments and offices who can evaluate and potentially apply for related outside grant opportunities identified by OGM.

INNOVATIONS AND PRODUCTIVITY IMPROVEMENTS

- ★ Develop a "Grants Ready" training curriculum and other support resources to help departments and their applicable staff more quickly and effectively respond to outside grant opportunities and successfully manage awards received.
- ★ Consolidate all County competitive grants programs into OGM's online grants application platform to streamline application efficiency, give applicants a single reference point for all County grant opportunities, and ensure compliance with all County grants related legislation and policies.
- ★ Establish and advertise weekly "office hours" to departments considering, pursuing, or currently managing outside grants. Departments will be able to book a 15-minute consultation/clarification as problems and questions arise either about a specific grant application, becoming "Grant Ready," or as an introduction to an issue that requires a longer meeting. As planned, office hours will be coordinated via staff's email signature and the intranet.

PROGRAM CONTACTS

Contact Rafael Pumarejo Murphy of the Office of Grants Management at 240.777.2775 or Taman Morris of the Office of Management and Budget at 240.777.2771 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

★ Grants Management

The Office of Grants Management leads countywide grants policy and planning by developing countywide policies and procedures to implement best practices regarding grants management; maximizes the County's use of Federal, State, and non-governmental grant opportunities; maximizes the efficiency and effectiveness of grants awarded by the County; ensures public transparency and ethical practice in grants management; and ensures that grants management in the County is consistent with the County's racial equity and social justice goals. The Office of Grants Management's three core functions in County government are to assist departments with winning and complying with outside grant awards, organizing equitable and inclusive competitive grant programs, and issuing County awards as grant agreements.

The Office also maintains a grants database that includes current information regarding each grant opportunity offered by the County as well as each grant received or awarded by the County. The Director submits quarterly reports on the activities of the Office to the County Executive and the County Council that include an overview of the grants process and awards; data regarding grants received or awarded by the County; public outreach activities and outcomes; progress in racial equity and social justice

FY24 Operating Budget - Recommended

goals; and any recommendations to improve policies and procedures regarding grants management in the County.

The Office of Grants Management will develop and oversee a grant funding mechanism for departments to use for implementing programs and initiatives; instead of the reimbursable non-competitive contracts the County traditionally calls grants. The Office is also responsible for developing, managing, advertising, and integrating racial equity and social justice considerations into the application and awarding processes for grant programs offered by Montgomery County Government while training departments in grants management and outcomes focused grants oversight best practices.

FY24 Recommended Changes	Expenditures	FTEs
FY23 Approved	89,596	1.00
Shift: From Director's Office to Grant's Management - OGM Budget Consolidation	251,713	2.00
Add: Outgoing Grants Compliance Program Manager II	115,601	1.00
Add: Grants Management Administrative Specialist III	76,591	1.00
Shift: From OMB to Office of Grants Management for Software and Database Subscriptions	9,020	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	66,857	0.00
FY24 Recommended	609,378	5.00

REALIGNED PROGRAMS

Funding in the following programs has been realigned to other programs within this department.

Director's Office

FY24 Recommended Changes	Expenditures	FTEs
FY23 Approved	251,713	2.00
Shift: From Director's Office to Grant's Management - OGM Budget Consolidation	(251,713)	(2.00)
FY24 Recommended	0	0.00

BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Recommended FY24	%Chg Bud/Rec
COUNTY GENERAL FUND					
EXPENDITURES					
Salaries and Wages	0	256,511	245,405	445,594	73.7 %
Employee Benefits	0	63,703	55,777	121,649	91.0 %
County General Fund Personnel Costs	0	320,214	301,182	567,243	77.1 %
Operating Expenses	0	21,095	(10,905)	42,135	99.7 %
County General Fund Expenditures	0	341,309	290,277	609,378	78.5 %
PERSONNEL					
Full-Time	0	3	3	5	66.7 %

FY24 Operating Budget - Recommended

BUDGET SUMMARY

	Actual FY22	Budget FY23	Estimate FY23	Recommended FY24	%Chg Bud/Rec
Part-Time	0	0	0	0	—
FTEs	0.00	3.00	3.00	5.00	66.7 %

FY24 RECOMMENDED CHANGES

	Expenditures	FTEs
COUNTY GENERAL FUND		
FY23 ORIGINAL APPROPRIATION	341,309	3.00
<u>Changes (with service impacts)</u>		
Add: Outgoing Grants Compliance Program Manager II [Grants Management]	115,601	1.00
Add: Grants Management Administrative Specialist III [Grants Management]	76,591	1.00
<u>Other Adjustments (with no service impacts)</u>		
Shift: From Director's Office to Grant's Management - OGM Budget Consolidation [Grants Management]	251,713	2.00
Increase Cost: Annualization of FY23 Lapsed Positions	56,406	0.00
Increase Cost: FY24 Compensation Adjustment	9,189	0.00
Shift: From OMB to Office of Grants Management for Software and Database Subscriptions [Grants Management]	9,020	0.00
Increase Cost: Printing and Mail	2,048	0.00
Decrease Cost: Retirement Adjustment	(786)	0.00
Shift: From Director's Office to Grant's Management - OGM Budget Consolidation [Director's Office]	(251,713)	(2.00)
FY24 RECOMMENDED	609,378	5.00

PROGRAM SUMMARY

Program Name	FY23 APPR Expenditures	FY23 APPR FTEs	FY24 REC Expenditures	FY24 REC FTEs
Director's Office	251,713	2.00	0	0.00
Grants Management	89,596	1.00	609,378	5.00
Total	341,309	3.00	609,378	5.00

FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
COUNTY GENERAL FUND						
EXPENDITURES						
FY24 Recommended	609	609	609	609	609	609
No inflation or compensation change is included in outyear projections.						

FY24 Operating Budget - Recommended

FUNDING PARAMETER ITEMS

CE RECOMMENDED (\$000S)

Title	FY24	FY25	FY26	FY27	FY28	FY29
Annualization of Positions Recommended in FY24	0	24	24	24	24	24
New positions in the FY24 budget are generally assumed to be filled at least two months after the fiscal year begins. Therefore, the above amounts reflect annualization of these positions in the outyears.						
Elimination of One-Time Items Recommended in FY24	0	(8)	(8)	(8)	(8)	(8)
Items recommended for one-time funding in FY24, including certain equipment for new positions, will be eliminated from the base in the outyears.						
Labor Contracts	0	10	10	10	10	10
These figures represent the estimated annualized cost of general wage adjustments, service increments, and other negotiated items.						
Subtotal Expenditures	609	635	635	635	635	635

ANNUALIZATION OF FULL PERSONNEL COSTS

	FY24 Recommended		FY25 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Grants Management Administrative Specialist III	71,605	1.00	95,473	1.00
Total	71,605	1.00	95,473	1.00



Non-Departmental Accounts

FY24 Operating Budget - Recommended

☀ Community Grants

This NDA targets needs not directly addressed by other departmental efforts, provides a space for innovative and experimental programs, addresses critical gaps in specific communities or sectors, and provides resources to support nonprofit partners that cut across County government. Community needs do not always fit neatly into a single department's mission, have often complex multifaceted root causes, and require innovative and flexible solutions. Nonprofit community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. Community partners are also able to leverage community resources that may be unavailable to the County Government.

Prior to FY21, County Executive and County Council community grants were listed in separate NDAs. During the pandemic the County froze community grants funding as a way to provide continuity of funding to community grants recipients. Except for those community grants that are moving to a departmental base budget, no FY23 Community Grants program recipient will automatically receive funding in FY24. Instead, the Office of Grants Management will manage the application and awarding processes for the ten competitive grant programs within the NDA. The competitions will be launched immediately after the County Council passes an FY24 Approved Budget in May of 2023 with new grant awards announced in early July and new program funding beginning on October 1, 2023. To avoid a service gap between old and new funding for continuing programs, the NDA includes \$1,168,833 in Bridge Funding for all FY23 Community Grant programs whose current contracts expire before October 1, 2023. Organizations who do not receive renewed funding will still receive these Bridge Funds to appropriately wind down their operations. These reforms are the culmination of years of engagement between the nonprofit community and County government. Re-competing programs within the Community Grants budget is an important step in reforming our grants process to be fairer, more equitable, and to address new and evolving community needs.

In addition, 28 community grants programs previously funded through the Community Grants' budget will be shifted into departmental base budgets (\$1.7 million). Shifting programs will receive a 3% inflationary increase over their FY23 Approved funding level. The list of the programs and funding amounts shifting into department base budgets can be found on page 80-1 of

this publication.

The overall \$9,887,948 within the Community Grants NDA includes:

- Underserved Communities Project Grants: \$1,258,128 will be available to nonprofit organizations from underserved communities who have unique insights into their local challenges and can develop the best programmatic solutions address them.
- Nonprofit Technical Assistance and Management Support Grants: \$1 million will be available to strengthen County nonprofit organizations with a prioritization of organizations based in underserved communities.
- Nonprofit Incubators: \$560,987 will be available to pilot sustained, innovative, accessible, and community-based support for emerging nonprofit organizations with potential to serve the County's most hard-to-reach and underserved communities.
- Community Projects Fund Grants: \$1 million in one-time funding will be available for small, emerging, and volunteer led organizations to implement small, community focused projects, initiatives, and events with a quarterly application cycle.
- Youth Support Grants: \$1.5 million will be available for programs targeting the needs of the County's youth community.
- Senior Support Grants: \$1.5 million will be available for programs targeting the needs of the County's senior community.
- Grants for Organizations Supporting Individuals with Disabilities: \$1.5 million will be available for programs targeting the needs of County residents who have disabilities.
- Place Based Management Grants: \$400,000 will be available to continue support for Place Based Management activities in the County using on the Main Streets USA model.
- Emerging Business District Grants: \$600,000 will be available to support operations necessary to establish non-profit, commercial district management entities.
- FY23 Community Grant Bridge Funding: \$1,168,833 will be available for FY23 Community Grants who are not shifting into department base budgets and whose current contracts expire before October 1, 2023.

Recommended for Community Grants but included as part of the Capital Budget within the Cost Sharing: MCG Project (CIP#720601) are the following that total \$3,000,000:

- Arts Facility Capital Grants - Major Projects/State Match Fund: \$750,000 will be available to maximize leverage of State matches for major (over \$100,000) County arts related capital projects. The County Council may match State Bond Bills in their FY24 Approved Budget. Any remaining resources not matched by State Bond Bills will be competed by the County through OGM and promoted matches within the FY25 State Bond Bill cycle.
- Arts Facility Capital Grants - Small Projects Fund: \$250,000 will be available to support small (\$100,000 and below) County arts related capital projects in underserved communities.
- Cost Sharing Capital Grants - Major Projects/State Match Fund: \$1.25 million will be available to maximize leverage of State matches for major (over \$100,000) County non-arts related capital projects. The County Council may match State Bond Bills in their FY24 Approved Budget. Any remaining resources not matched by State Bond Bills will be competed by the County through the Office of Grants Management (OGM) and promoted matches within the FY25 State Bond Bill cycle.
- Cost Sharing Capital Grants - Small Projects Fund: \$750,000 will be available to support small (\$100,000 and below)

FY24 Operating Budget - Recommended

County non-arts related capital projects in underserved communities.

FY24 Recommended Changes	Expenditures	FTEs
FY23 Approved	10,998,473	0.00
Decrease Cost: Eliminating One-Time Items Approved as Part of the FY23 Budget	(10,398,473)	0.00
Enhance: Community Projects Fund	1,000,000	0.00
Enhance: Grants for Organizations Supporting Individuals with Disabilities	1,500,000	0.00
Enhance: Nonprofit Business Incubator for Underserved Communities	560,987	0.00
Enhance: Nonprofit Technical Assistance and Management Support (NTAMS) Grants	1,000,000	0.00
Enhance: Place-based Management Grants	400,000	0.00
Enhance: Senior Support Programs	1,500,000	0.00
Enhance: Underserved Communities Projects (UCP) Grants	1,258,128	0.00
Enhance: Youth Support Programs	1,500,000	0.00
Shift: Emerging Business District Grants to the Community Engagement Cluster Budget	(600,000)	0.00
Technical Adj: FY23 Community Grants Bridge Funding	1,168,833	0.00
FY24 Recommended	9,887,948	0.00



Cost Sharing: MCG

(P720601)

FY23-28 CIP Budget - Recommended

Category	Culture and Recreation	Date Last Modified	03/14/23
SubCategory	Recreation	Administering Agency	General Services
Planning Area	Countywide	Status	Ongoing

EXPENDITURE SCHEDULE (\$000s)

Cost Elements	Total	Thru FY22	Rem FY22	Total 6 Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	Beyond 6 Years
Planning, Design and Supervision	3,770	3,770	-	-	-	-	-	-	-	-	-
Site Improvements and Utilities	33	33	-	-	-	-	-	-	-	-	-
Construction	12,981	8,131	-	4,850	4,850	-	-	-	-	-	-
Other	35,191	22,135	2,356	10,700	3,700	3,000	1,000	1,000	1,000	1,000	-
TOTAL EXPENDITURES	51,975	34,069	2,356	15,550	8,550	3,000	1,000	1,000	1,000	1,000	-

FUNDING SCHEDULE (\$000s)

Funding Source	Total	Thru FY22	Rem FY22	Total 6 Years	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	Beyond 6 Years
Contributions	150	150	-	-	-	-	-	-	-	-	-
Current Revenue: General	37,500	19,844	2,356	15,300	8,300	3,000	1,000	1,000	1,000	1,000	-
G.O. Bonds	2,398	2,398	-	-	-	-	-	-	-	-	-
Land Sale	2,661	2,661	-	-	-	-	-	-	-	-	-
Long-Term Financing	3,850	3,850	-	-	-	-	-	-	-	-	-
Recordation Tax Premium (MCG)	1,316	1,066	-	250	250	-	-	-	-	-	-
State Aid	4,100	4,100	-	-	-	-	-	-	-	-	-
TOTAL FUNDING SOURCES	51,975	34,069	2,356	15,550	8,550	3,000	1,000	1,000	1,000	1,000	-

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 24 Approp. Request	2,900	Year First Appropriation	FY06
Cumulative Appropriation	45,075	Last FY's Cost Estimate	45,075
Expenditure / Encumbrances	35,493		
Unencumbered Balance	9,582		

PROJECT DESCRIPTION

This project provides funds for the development of non-governmental projects in conjunction with public agencies or the private sector. County participation leverages private and other public funds for these facilities. Prior to disbursing funds, the relevant County department or agency and the private organization will develop a Memorandum of Understanding, which specifies the requirements and responsibilities of each.

COST CHANGE

FY23 supplemental in Current Revenue: General for \$5 million for CASA De Maryland for the Workforce Development Training Center. FY23 technical correction to eliminate duplicate State Aid (\$100,000). Cost change due to the addition of \$2,000,000 in Current Revenue: General funds for FY24 Capital Grants. These grants will maximize leverage of State matches for County non-Arts related capital projects and support other major priority community capital projects and non-Arts related capital projects in underserved communities.

PROJECT JUSTIFICATION

The County has entered into or considered many public-private partnerships, which contribute to the excellence and diversity of facilities serving County residents.

OTHER

See attached for Community Grants and CIP Grants for Arts and Humanities Organizations.

FISCAL NOTE

The County Council approved an FY21 special appropriation, Resolution #19-593, that increased FY21 by \$250,000 for a total of \$2.330 million, reduced FY22 to \$603,000 from \$1 million, and reduced FY23 to \$250,000 from \$1 million. Approved FY18 supplemental appropriation 15-S18-CMCG-13 added \$100,000 in State Aid to recognize FY15 State Bond Bill. Amended project approved in FY18 designated a total of \$300,365 of the \$400,000 project balance to 32 individual faith-based organizations, leaving a remaining unallocated balance of \$99,635 in the project for emergency capital grants. Approved FY19 supplemental appropriation 3-S19-CMCG-3 added \$400,000 in Current Revenue for Manna Food Center, Inc. and \$300,000 in Current Revenue for Sunflower Bakery, Inc. See Cost Sharing Grants attachment for Historical Fiscal Note regarding the Fillmore venue in Silver Spring and Old Blair Auditorium Project, Inc.

FY23 supplemental in Current Revenue: General for the amount of \$5,000,000 for CASA De Maryland for the Workforce Development Training Center. FY23 Technical correction to eliminate duplicate State Aid cost of \$100,000.

DISCLOSURES

A pedestrian impact analysis will be performed during design or is in progress. Expenditures will continue indefinitely. The County Executive asserts that this project conforms to the requirement of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

COORDINATION

Private organizations, State of Maryland, Municipalities, Montgomery County Public Schools, Community Use of Public Facilities, Department of General Services, Department of Economic Development, and Arts and Humanities Council of Montgomery County.

COST SHARING GRANTS Grants:

In FY24 Cost Sharing Grants will be awarded through a formal grants review and approval process overseen by the Office of Grants Management.

Supplemental Appropriation #23-13 for \$5,000,000 for the renovation of 14645 Rothgeb Drive, Rockville, MD for use as a workforce development and training center, thru a non-competitive contract with CASA, Inc.

As previously approved by Council, a FY23 CIP Grant for Arts and Humanities Organizations grant totaling \$250,000 is included for the following project: The Olney Theatre for the Arts, Inc.: \$250,000.

For FY23, County participation is for the following community grant projects totaling \$3,300,000: A Wider Circle, Inc.: \$115,000; Adventist Community Services of Greater Washington, Inc.: \$20,500; Adventist Health Care, Inc.: \$63,000; Aish Center of Greater Washington: \$5,200; American Diversity Group, Inc.: \$28,023; Artpreneurs, Inc. dba Arts on the Block: \$25,000; Audubon Naturalist Society of the Central Atlantic States, Inc.: \$170,000; Bender JCC of Greater Washington, Inc. A/K/A Bender JCC of Greater Washington: \$100,000; Boyds Clarksburg Historical Society, Inc.: \$5,000; Catholic Charities of the Archdiocese of Washington, Inc.: \$87,537; Chinese Culture and Community Service Center, Inc.: \$25,000; Docs in Progress, Incorporated: \$26,000; Easter Seals Servicing DC/MD/VA, Inc.: \$175,000; Friends House Retirement Community, Inc.: \$250,000; Gaithersburg HELP, Inc.: \$3,375; GapBuster, Inc.: \$40,000; Germantown Cultural Arts Center, Inc. t/a Blackrock Center for the Arts: \$100,000; Glen Echo Park Partnership for Arts and Culture, Inc.: \$67,276; Great and Small, Inc. A/K/A Great and Small: \$12,000; Jewish Foundation for Group Homes, Inc.: \$75,000; Madison House Autism Foundation, Inc.: \$25,000; Metropolitan Ballet Theatre, Inc. t/a Metropolitan Ballet Theatre and Academy.: \$6,387; Montgomery County Muslim Foundation, Inc.: \$400,000; OASIS, Inc.: \$54,537; Peerless Rockville Historic Preservation, Ltd.: \$100,000; Red Wiggler Foundation, Inc. t/a Red Wiggler Community Farm: \$7,665; Sandy Spring Museum: \$250,000; Scotland A.M.E. Zion Church: \$300,000; The Charles Koiner Center for Urban Farming, Inc. t/a CKC Farming : \$36,000; The Community Clinic, Inc. t/a CCI Health Services : \$250,000; The Ivymount School, Inc.: \$100,000; The Jubilee Association Of Maryland, Inc.: \$25,000; The Menare Foundation, Inc.: \$20,000; The Muslim Community Center, Inc.: \$125,000; The Writer's Center, Inc.: \$95,000; WUMCO Help, Inc.: \$12,500; Yad Yehuda of Greater Washington: \$100,000.

For FY22, County Participation is for the following community grants projects totaling \$500,000 include: Easter Seals Serving DC|MD|VA, Inc.: \$100,000 and Family Services, Inc.: \$400,000.

For FY22, CIP Grants for Arts and Humanities Organizations totaling \$603,412 are approved for the following projects: Montgomery Community Television: \$103,412; Round House Theatre, Inc.: \$250,000; and The Olney Theatre Center for the Arts, Inc.: \$250,000.

For FY21, County participation is for the following community grant projects totaling \$1,583,362 include: A Wider Circle Inc.: \$100,000; Audubon Naturalist Society of the Central Atlantic States, Inc.: \$200,000; CASA de Maryland, Inc.: \$150,000; The Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$100,000; Easter Seals Serving DC|MD|VA, Inc.: \$50,000; Family Services, Inc.: \$100,000; Friends House Retirement Community, Inc.: \$100,000; Great and Small: \$18,000; Hebrew Home of Greater Washington, Inc.: \$86,500; Islamic Center of Maryland: \$200,000; Jewish Foundation for Group Homes: \$100,000; National Capital Bnai Brith Assisted Housing Corporation: \$75,000; Organization For Advancement Of And Service For Individuals With Special Needs (OASIS), Inc.: \$13,862; Rebuilding Together Montgomery County Inc.: \$30,000; Sugarland Ethno-History Project, Inc.: \$25,000; The First Baptist Church of KenGar, Kensington: \$10,000; The Ivymount School, Inc.: \$125,000; Warren Historic Site Committee, Inc.: \$50,000; and Warrior Canine Connection, Inc.: \$50,000.

For FY21, CIP Grants for Arts and Humanities Organizations totaling \$746,638 are approved for the following projects: CityDance School & Conservatory: \$200,000; VisArts: \$150,000; Glen Echo Park Partnership for Arts and Culture, Inc.: \$112,238; Sandy Spring Museum: \$34,400; Round House Theatre: \$250,000. For FY22, CIP Grants for Arts and Humanities Organizations totaling \$603,412 are approved for the following projects: Montgomery Community Television: \$103,412; The Olney Theatre for the Arts, Inc.: \$250,000; Round House Theatre: \$250,000.

For FY20, County participation is for the following community grant projects totaling \$1,689,000: 7th Generation Foundation, Inc.: \$25,000; A Wider Circle, Inc.: \$100,000; CASA de Maryland, Inc.: \$150,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$100,000; Cornerstone Montgomery, Inc.: \$50,000; Cura Personalis Project, Inc.: \$10,000; EveryMind, Inc.: \$75,000; Friends House Retirement Community, Inc.: \$100,000; Jewish Foundation for Group Homes: \$100,000; Manna Food Center, Inc.: \$100,000; Potomac Community Resources, Inc.: \$25,000; The Olney Theatre for the Arts, Inc.: \$250,000; Round House

Theatre: \$250,000; The Arc Montgomery County, Inc.: \$35,000; The Ivymount School, Inc.: \$125,000; The Menare Foundation, Inc.: \$19,000; Warrior Canine Connection, Inc.: \$50,000; YMCA of Metropolitan Washington: \$125,000. For FY20, CIP Grants for Arts and Humanities organizations totaling \$253,581 are approved for the following projects: Sandy Spring Museum, Inc.: \$80,000; Imagination Stage, Inc.: \$41,150; Glen Echo Park Partnership for Arts and Culture, Inc.: \$88,833; and Montgomery Community Television, Inc.: \$43,598. In addition, \$220,000 in FY20 funds allocated for CIP Grants for Arts and Humanities Organizations has been moved from this project to the Planned Lifecycle Asset Replacement: MCG project (P509514) in order to provide repairs for the County owned building leased by Germantown Cultural Arts Center, Inc. dba BlackRock Center for the Arts. Funds totaling \$400,000 became available mid-year when the following awardee subsequently declined its grants: Graceful Growing Together, Inc. (FY15: \$125,000; FY16: \$75,000; FY17: \$100,000; and FY18: \$100,000). Funds totaling \$69,859 also became available from previous year grants that were not fully spent.

For FY19, County participation is for the following community grant projects totaling \$2,359,958: 7th Generation Foundation, Inc.: \$25,000; A Wider Circle, Inc.: \$100,000; Bender JCC of Greater Washington: \$20,000; CASA de Maryland, Inc.: \$100,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$20,000; Cornerstone Montgomery, Inc.: \$350,000; Easter Seals Serving DC|MD|VA: \$50,000; Family Services, Inc.: \$100,000; First Baptist Church of KenGar: \$10,000; Grand United Order of Odd Fellows Sandy Spring Lodge #6430, Inc.: \$15,000; Hebrew Home of Greater Washington, Inc.: \$80,000; Jewish Foundation for Group Homes: \$75,000; Melvin J. Berman Hebrew Academy: \$75,000; Olney Theatre Corporation: \$650,000; Potomac Community Resources, Inc.: \$30,000; Round House Theatre: \$250,000; Sunflower Bakery: \$150,000; The Ivymount School, Inc.: \$50,000; The Menare Foundation, Inc.: \$9,958; TLC - The Treatment Learning Centers, Inc.: \$25,000; Warrior Canine Connection: \$50,000; YMCA of Metropolitan Washington: \$125,000. For FY19, CIP Grants for Arts and Humanities organizations totaling \$922,414 are approved for the following projects: Glen Echo Park Partnership for Arts and Culture, Inc.: \$250,000; Round House Theatre, Inc.: \$250,000; The Olney Theatre Center for the Arts, Inc.: \$100,000; Montgomery Community Television, Inc.: \$98,237; Metropolitan Ballet Theatre, Inc.: \$115,463; Glen Echo Park Partnership for Arts and Culture, Inc.: \$52,184; and Adventure Theatre, Inc.: \$56,530. For FY19, a Supplemental Appropriation totaling \$700,000 was approved for Manna Food Center, Inc.: \$400,000 and Sunflower Bakery, Inc.: \$300,000.

For FY18, County participation is for the following community grant projects totaling \$1,236,900: A Wider Circle, Inc.: \$50,000; Cornerstone Montgomery, Inc.: \$350,000; Friends House, Inc.: \$50,000; Graceful Growing Together, Inc.: \$100,000; Identity, Inc.: \$61,900; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; Jewish Foundation for Group Homes: \$100,000; Jewish Social Service Agency: \$250,000; Potomac Community Resources, Inc.: \$50,000; Warrior Canine Connection, Inc.: \$50,000; YMCA of Metropolitan Washington, Inc.: \$125,000. For FY18, CIP Grants for Arts and Humanities Organizations totaling \$192,283 are approved for the following projects: Glen Echo Park Partnership for Arts and Culture, Inc.: \$98,161; and Montgomery Community Television, Inc.: \$94,122. In addition, a non-competitive contract award of \$48,000 is approved in FY17 for Imagination Stage, Inc. Costs have been reduced since the remaining unspent balance on a FY14 Imagination Stage, Inc. grant (\$96,656) and a FY15 Family Services, Inc. grant (\$75,000) are no longer needed. For FY18, County participation is for the following Faith-based Facilities Security Improvement Grant projects totaling \$300,365: Alef Bet Montessori School, Inc: \$12,000; Cambodian Buddhist Society: \$4,492; Cedar Lane Unitarian Universalist Church: \$10,600; Chabad Lubavitch of Upper Montgomery County, Inc.: \$8,000; Chabad - Lubavitch of BCC, Inc. : \$10,000; Chinmaya Mission (Washington Regional Center): \$11,500; Christ Congregational Church (United Church of Christ): \$7,000; Colesville Presbyterian Church: \$1,200; Colesville United Methodist Church: \$4,500; Congregation B'nai Tzedek: \$10,000; Guru Gobind Singh Foundation Trust: \$10,000; Guru Nanak Foundation of American: \$12,500; Islamic Supreme Council of America (dba Institute for Spiritual & Cultural Advancement): \$8,476; Islamic Center of Maryland, Inc.: \$19,620; Islamic Community Center of Potomac, Inc.: \$15,000; Islamic Education Center, Inc.: \$15,000; Islamic Society of Germantown, Inc: \$15,000; Islamic Society of the Washington Area: \$15,000; Redeemer Lutheran Church: \$2,500; Melvin J. Berman Hebrew Academy: \$7,500; Muslim Community Center, Inc.: \$14,836; Ohev Sholom Talmud Torah Congregation of Olney, Maryland: \$1,800; Rockville United Church: \$7,500; Seneca Community Church: \$8,249; Shaare Tefila Congregation: \$2,914; Soorp Khatch Armenian Apostolic Church: \$2,325; Temple Beth Ami: \$8,353; Tikvat Israel Congregation: \$15,000; Torah School of Greater Washington: \$10,000; Yeshiva of Greater Washington, Inc.: \$10,000; Young Israel Shomrai Emunah of Greater Washington: \$12,000; Zoroastrian Association of Metropolitan Washington, Inc: \$7,500.

For FY17, County participation is for the following community grant projects totaling \$1,178,000: A Wider Circle, Inc.: \$50,000; Congregation Beth El of Montgomery County, \$20,000; Cornerstone Montgomery, Inc.: \$350,000; Easter Seals Greater Washington-

Baltimore Region, Inc.: \$50,000; Friends House, Inc.: \$50,000; Graceful Growing Together, Inc.: \$100,000; Hebrew Home of Greater Washington, Inc.: \$200,000; Jewish Community Center of Greater Washington, Inc.: \$25,000; Jewish Foundation for Group Homes, Inc.: \$100,000; Our House, Inc.: \$20,000; Potomac Community Resources, Inc.: \$50,000; Reginald S. Lourie Center for Infants and Young Children, \$68,000; Seven Locks Jewish Community Inc.: \$20,000; The Jewish Federation of Greater Washington, Inc.: \$25,000; Warrior Canine Connection, Inc.: \$50,000. Supplemental for FY17 for the following community grant projects totaling \$225,000: Bender JCC of Greater Washington, Inc.: \$25,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$16,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$24,000; Charles E. Smith Jewish Day School of Greater Washington, Inc.: \$12,000; and The Jewish Federation of Greater Washington, Inc.: \$148,000. For FY17, a CIP Grant for Arts and Humanities Organizations totaling \$1,398,000 is approved for the following project: Strathmore Hall Foundation, Inc.: \$1,398,000. The Department of General Services will be managing the Strathmore Mansion repair project. For FY17, CIP Grants for Arts and Humanities Organizations totaling \$377,217 are approved for the following projects: Glen Echo Park Partnership for Arts and Culture, Inc.: \$67,795; Montgomery Community Television, Inc.: \$159,422; and The Olney Theatre Center for the Arts, Inc.: \$150,000. For FY17, emergency CIP Grants for Arts and Humanities Organizations totaling \$224,677 are approved for the following projects: Glen Echo Park Partnership for Arts and Culture, Inc.: \$169,960; Montgomery Community Television, Inc.: \$29,717; and The Olney Theatre Center for the Arts, Inc.: \$25,000. In addition, \$300,000 in FY17 funds and \$200,000 in FY18 funds allocated for CIP Grants for Arts and Humanities Organizations have been moved from this project to the Noyes Library for Young Children Rehabilitation and Renovation project P711704.

For FY16, County participation is for the following community grant projects totaling \$865,000: Beth Shalom Congregation and Talmud Torah: \$60,000; Easter Seals Greater Washington-Baltimore Region: \$50,000; Graceful Growing Together, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; Jewish Foundation for Group Homes: \$50,000; Latin American Youth Center, Inc.: \$25,000; Muslim Community Center Inc. DBA MCC Medical Clinic: \$25,000; Potomac Community Resources: \$25,000; Rockville Science Center, Inc.: \$15,000; Silver Spring United Methodist Church: \$50,000; The Jewish Federation of Greater Washington: \$40,000; Warrior Canine Connection: \$50,000; Cornerstone Montgomery, Inc.: \$350,000. For FY16, CIP Grants for Arts and Humanities Organizations totaling \$1,625,004 are approved for the following projects: The Writer's Center, Inc.: \$250,000; Montgomery Community Television, Inc.: \$119,181; Sandy Spring Museum, Inc.: \$30,170; Round House Theatre, Inc.: \$155,572; American Dance Institute, Inc.: \$70,081; and Strathmore Hall Foundation, Inc.: \$1,000,000. For FY16, emergency CIP Grants for Arts and Humanities Organizations totaling \$147,000 are approved for the following project: The Selma M Levine School of Music, Inc.: \$147,000. These funds became available mid-year when the following awardees subsequently declined their grants: American Dance Institute, Inc. (FY16: \$70,081); and The Dance Exchange Inc. (FY14: \$77,500).

For FY15, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region, Inc.: \$100,000; Graceful Growing Together, Inc.: \$125,000; Jewish Community Center of Greater Washington: \$150,000; Muslim Community Center, Inc.: \$250,000; Potomac Community Resources, Inc.: \$150,000; The Arc of Montgomery County, Inc.: \$17,973; Catholic Charities of the Archdiocese of Washington, Inc.: \$11,395; Melvin J. Berman Hebrew Academy: \$33,000; Jewish Social Service Agency: \$75,000; Warrior Canine Connection, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$125,000; The Jewish Federation of Greater Washington, Inc.: \$100,000; Family Services, Inc.: \$75,000. For FY15, CIP Grants for Arts and Humanities Organizations totaling \$849,080 are approved for the following projects: Germantown Cultural Arts Center, Inc.: \$75,000; Jewish Community Center of Greater Washington, Inc.: \$134,000; Montgomery Community Television, Inc.: \$50,080; The Olney Theatre Center for the Arts, Inc.: \$150,000; Sandy Spring Museum, Inc.: \$90,000; and The Writer's Center, Inc.: \$250,000. \$100,000 of these funds will also be used to provide a State bond bill match for Silver Spring Black Box Theater. For FY15, emergency CIP Grants for Arts and Humanities Organizations totaling \$143,116 are approved for the following projects: Montgomery Community Television, Inc.: \$127,179; and Sandy Spring Museum, Inc.: \$15,937.

For FY14, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region: \$100,000; Jewish Foundation for Group Homes, Inc.: \$125,000; Muslim Community Center: \$100,000; Potomac Community Resources, Inc.: \$50,000; Sandy Spring Museum: \$65,000; St. Luke's House and Threshold Services United: \$50,000; and Takoma Park Presbyterian Church: \$75,000. Prior to disbursement of funds, Takoma Park Presbyterian Church must provide a final Business Plan to the Executive and Council that includes the proposed fee schedule and letters of interest from potential entrepreneurs with expected revenues from each user. The Church must agree to use the facility for the expressed purposes for a period of ten years from the time the facility is complete or repay the pro rata portion of County funds. The following Capital Improvement Grants for the Arts and Humanities were

awarded to Friends of the Library, Montgomery County, Inc.: \$25,100; Imagination Stage, Inc.: \$190,000; The Washington Conservatory: \$26,875; Strathmore Hall Foundation, Inc.: \$26,000; The Puppet Company: \$25,000; The Writers Center, Inc.: \$250,000; Glen Echo Park Partnership for Arts and Culture: \$45,000; American Dance Institute, Inc.: \$34,889; Olney Theatre Corp: \$25,000; Montgomery Community Television dba Montgomery Community Media: \$62,469; The Dance Exchange Inc.: \$77,500; and Metropolitan Ballet Theatre, Inc.: \$100,850.

For FY13, County participation was for the following projects: ArtPreneurs, Inc.: \$80,000; Muslim Community Center, Inc.: \$120,000; Muslim Community Center, Inc.: \$175,000; Potomac Community Resources, Inc.: \$50,000; Sheppard Pratt Health System, Inc.: \$50,000; and The Menare Foundation, Inc.: \$80,000.

For FY12, County participation was for the following projects: Catholic Charities of the Archdiocese of Washington, Inc.: \$125,000; CHI Centers Inc.: \$200,000; and Ivymount School, Inc.: \$100,000.

For FY11, County participation was for the following projects: Girl Scout Council of the Nation's Capital: \$100,000; Jewish Foundation for Group Homes, Inc.: \$50,000; and Ivymount School, Inc.: \$100,000.

For FY10, County participation was for the following project: Aunt Hattie's Place, Inc.: \$100,000. Disbursement of FY09 and FY10 County funds is conditioned on the owner of the property giving the County an appropriate covenant restricting the use of the leased property to a foster home for boys for a period of ten years from the time the facility commences to operate as a foster home. Boys and Girls Club of Greater Washington: \$38,000; CASA de Maryland, Inc.: \$100,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; and Warren Historic Site Committee, Inc.: \$150,000.

For FY09, County participation was for the following projects: Aunt Hattie's Place, Inc.: \$250,000; Boys and Girls Club of Greater Washington: \$250,000; CASA de Maryland, Inc.: \$150,000; CHI Centers: \$50,000; and Institute for Family Development Inc., doing business as Centro Familia: \$75,000 (The organization had to demonstrate to the County's satisfaction that it had commitments for the entire funding needed to construct the project before the \$75,000 in County funds could be spent.); Jewish Council for the Aging of Greater Washington, Inc.: \$250,000; Montgomery General Hospital: \$500,000; Nonprofit Village, Inc.: \$200,000; and YMCA of Metropolitan Washington and Youth and Family Services Branch: \$200,000.

Occasionally, contracts are not executed or are terminated. For more information, contact the Chief Operating Officer from the Department of General Services at 240.777.6194.

HISTORICAL FISCAL NOTE:

The State approved \$4,000,000 in State Aid from FY07 to FY09 for the Fillmore venue in Silver Spring. The County's required match of \$4,000,000 and \$6,511,000 was programmed. The Venue Operator agreed to purchase certain furniture, fixtures, and equipment for the project; \$150,000 of which would be used as the required County match. An agreement between the development partners and the County was executed. The Fillmore is now operational.

Old Blair Auditorium Project, Inc., in FY06-07 the County provided \$190,000 as a partial match for the State funds with \$50,000 in current revenue for DPWT to develop a program of requirements and cost estimate for the project, and bond funded expenditure of \$140,000 to pay for part of the construction. These funds were budgeted in the MCG: Cost Sharing project (No. 720601). In FY11, the funds were transferred to a new CIP Old Blair Auditorium Reuse project (No. 361113).

FY24 - Operating Budget Equity Tool

Grants Management



1. How will your overall budget support the department's commitment to advancing racial equity and social justice? To aid you in the formulation of your response, we've offered a list of activities, using the GARE framework, that demonstrate department-level commitments to racial equity and social justice. More information about the GARE framework is below and here.

Normalize - Establish racial equity as a key value by developing a shared understanding of key concepts across the department and create a sense of urgency to make changes

- ★ Form a Racial Equity CORE Team.
- ★ Allocate or support the use of staff time for CORE team activities.
- ★ Develop a racial equity vision statement (and/or racial equity and social justice mission, values, or guiding principles).

Integration of RESJ considerations into all aspects of the County's grant management activities is a legislated requirement for the Office of Grants Management. RESJ considerations are factored into every policy, process, and tool under development by OGM. Each position within OGM is being recruited with the requirement that the final candidate understands RESJ issues, how they impact grants management, and have a general sense of strategies of how to improve equity in the grants management space. Overall, as a small office with RESJ as a core part of our mandate and function in County government, all staff members will be part of a Racial Equity CORE Team, will have staff time dedicated for CORE Team activities, and will be part of developing a racial equity vision statement for the office.

Organize - Build staff and organizational capacity, skills, and competencies through training while also building infrastructure to support the work, like internal organizational change teams and external partnerships



with other institutions and community.

FY24 Operating Budget Equity Tool

- ★ Implement a plan or policy requiring all staff and leadership to complete "Advancing Racial Equity: the Role of Government" and "the Racial Equity Institute's Groundwater Approach: building practical understanding of structural racism" trainings.
- ★ Designate permanent and sustainable staff resources, with an FTE or similar investment, to organize and lead the department's commitment to racial equity and social justice.
- ★ Develop a strategy to engage communities in planning, design, or other decision-making processes.

All OGM staff will be required to take the two cited trainings within the first three months of their employment in OGM. While incumbents are expected to come with some RESJ background or understanding, it is important that employees understand the County's RESJ policies, approaches, and lexicon when speaking about RESJ so their efforts within OGM are consistent with the County's broader work. Active engagement with ORESJ, relevant department CORE Teams, and community stakeholders will be an expected portion of all OGM employee's staff time. The OGM Director will lead broader coordination with ORESJ and other County policy leaders in the development of OGM regulations, policies, processes, and tools. OGM has also been tasked by the County Council to develop a Nonprofit Advisory Committee (NAC) to collect community feedback to inform OGM's operations. While a small group of the County's most prominent nonprofits would be a relatively easy group to coordinate, such a structure would not be inclusive of the extremely diverse and varied communities in the County and the organizations focused on providing programs and services to these groups. OGM is committed to establishing an NAC, or similar engagement framework, that prioritizes a broad-based and inclusive group of community stakeholders and organizations even though such a structure will be more logistically difficult to coordinate, collect feedback from, and analyze results.

Operationalize - Put theory into action by implementing new tools for decision-making, measurement, and accountability like a Racial Equity Tool and developing a Racial Equity Action Plan.

- ★ Conduct an organizational assessment to identify areas of strength and opportunity for advancing racial equity in policies, programs, and practices.
- ★ Track program access and service outcomes by race, ethnicity, and other relevant demographic or socioeconomic characteristics.
- ★ Using or creating department-specific racial equity tools or maps to support analysis (of policy, program, practice, procedure) or resource decisions.

As stated above, OGM is actively engaged in understanding how RESJ implications have affected grants management broadly and within the County specifically while also beginning the integration of RESJ considerations into all of its policies, programs, and practices. OGM has begun conversations with ORESJ, CountyStat, and OCP on how to appropriately and efficiently collect racial, ethnic, and other demographic data from grants management activities. A draft demographic survey template has been developed based on this input and will be ready for integration into all new competitive grants programs.

2. How does your department's budget allocate funds towards ensuring that public documents (including websites and related apps), policies, plans, meetings, and hearings are readily accessible to the public? Please use the checkboxes below to indicate which activities your department budget will enable. Then, in the text box that follows, please describe how your budget targets resources towards these activities.



- ★ Translating documents and marketing material to relevant languages based on the project impact area. Completed in partnership or at the advisement of the Office of Community Partnerships.
- ★ Ensuring interpretation services (ASL and closed-captioning) are available to the public in all relevant places and programs (such as service desks, service phone lines, open houses, public meetings, etc.).
- ★ Ensuring accessibility for people with disabilities using Section 508 of the Rehabilitation Act; Web Content Accessibility Guidelines; and compliance with the Americans with Disabilities Act as a minimum standard.

Initial conversations have started with the Office of Community Partnerships and TEBS on ensuring OGM resources, events, and programs be presented in an accessible manner. OGM plans to provide multilanguage training materials, guidance documents, and possibly grant applications in the 6 primary alternative languages. OCP would provide the translation of these resources. TEBS has also begun advising OGM on how to ensure web content, online events, and resources can be presented in a more accessible manner. Due to OGM's current capacity constraints implementation of these strategies is only in a very nascent stage (i.e. OGM has yet to launch a County website) and will likely only be completed in FY24; assuming OGM's capacity increase requests are approved by the County Executive and then the County Council. That being said, understanding these guidelines and the end goal of having translated products will inform the development of processes and tools so that inclusivity features can be easily integrated at the appropriate time.

3. What persistent gaps or limitations could inhibit your department's ability to advance racial equity and social justice?

Capacity constraints have a two-fold impact on OGM's integration of RESJ considerations into County grants management practices. First, existing "best-practices" in grants management could easily be emulated in the County. However, the REIA for Supplemental #22-13 highlights in extensive detail how these practices have resulted in disparities in funds received by minority led nonprofits and communities. The additional engagement, learning, and innovation needed to develop, iterate, and continually improve a new RESJ inclusive grants management approach requires sufficient staff capacity above raw implementation OGM's functions. Second, a new RESJ inclusive grants management framework is going to be more workload intensive than standard grants management practices. Both departments and community partners will need more training and support to implement more inclusive competitive grants programs and grant agreements. Additional steps will need to be taken to have a more inclusive approach to who the County chooses to partner with on applications for outside grant funding. Overall policies and procedures will include more nuance and flexibility that will take extra effort to accommodate. Departments will rely on OGM to provide support their grants management efforts and OGM will need the capacity to provide this support at the scale expected by County leadership. Also, County departments have had a reactive relationship with Community Grants as they were not included in grant award decisions and award administration was imposed on them while they have been largely left to their own discretion in how they pursued outside funding. Requiring departments to engage in additional work to structure and implement a more equitable grants management framework, for both incoming and outgoing grants, will require a cultural shift in how grants are perceived and implemented by departmental stakeholders. Legal questions persist on how race and ethnicity can be used as a direct criteria for determining eligibility or the prioritization of awards or partnerships. While economic characteristics are largely consistent target racial or ethnic demographics, at some point this will not be sufficient for the level



of targeting implied by County legislation and expected by County leadership.

ORESJ Rating

3-Department-level budget demonstrates a strong commitment to advancing racial equity and social justice in Montgomery County

ORESJ Justification

The department indicated with specific examples its commitments and targeted resources across each area of the GARE framework. Its robust response and very clear consideration of and commitment to aligning the growth of OGM with the county's RESJ policies is a model.





Community Grants to Base Budget

FY24 Operating Budget - Recommended

Community Grants Shifts to Departments' Base Budgets Including a 3% Nonprofit Increase		
Organization	Purpose	FY24 CE REC
Community Engagement Cluster (CEC)*		\$ 144,612
Asian Pacific American Legal Resource Center	Provide legal assistance to low-income immigrants in the Asian American community who are seeking immigration relief.	\$ 33,372
CASA, Inc.	Provide financial assistance to support citizenship-eligible legal permanent residents in attaining citizenship.	\$ 55,620
KIND, Inc. d/b/a Kids in Need of Defense	Provide pro-bono legal services for unaccompanied immigrant and refugee minors.	\$ 55,620
Corrections and Rehabilitation (COR)		\$ 16,686
Conflict Resolution Center of Montgomery County	Provides for an increase in conflict resolution services to inmates and their families.	\$ 16,686
Health and Human Services (HHS)		\$ 326,284
American Diversity Group, Inc.	Provide oral health treatment and education for elementary school students and the parents.	\$ 28,228
Circle of Rights, Inc.	Provide stroke prevention information to low-income County residents.	\$ 20,023
Jewish Council for the Aging of Greater Washington	Provide support for JCA's early memory loss program, Kensington Club.	\$ 44,496
Jewish Council for the Aging of Greater Washington	Provide support for the 50+ Employment Expo.	\$ 83,430
Muslim Community Center, Inc.	Provide for increased access to quality eye care services for uninsured and underinsured Montgomery County residents.	\$ 27,743
YMCA of Metropolitan Washington, Inc.	Provide case management and training for volunteers in intensive one-on-one mentoring program for court-involved male and female youth of color.	\$ 44,496
YMCA of Metropolitan Washington, Inc.	Provides at-risk youth with trauma-informed, academic-focused, out-of-school-time enrichment services, intensive homework help and mentoring, and other services for adults.	\$ 77,868
KID Museum NDA		\$ 216,918
MOCO KIDSCO, Inc. dba KID Museum	Provide operating support for the KID Museum.	\$ 216,918
Office of the County Executive (CEX)		\$ 161,298
Crossroads Community Food Network, Inc.	Expand an economic development program to support low-resource residents of the Takoma/Langley Crossroads in building successful local food businesses.	\$ 33,372
Latino Economic Development Corporation	Provide entrepreneurship, workforce training and support services to promote self-sufficiency of immigrant, refugee, and low-income residents.	\$ 27,810
Life Asset, Inc.	Provide a microloan and training program that helps low-income entrepreneurs start or expand microbusinesses, promoting job creation and financial self-sufficiency.	\$ 11,124
Maryland/Israel Development Center, Inc.	Provide support for promoting economic development between Montgomery County and Israel and attract Israeli high-tech, cyber security and bio-health companies to the County.	\$ 44,496
University of Maryland	Provide support for the Purple Line Corridor Coalition to lead the implementation of the Purple Line Community Development Agreement through a collective impact approach.	\$ 44,496
Recreation (REC)		\$ 244,728
Create Calm, Inc.	Provide enhanced education and leadership skills for socially disconnected young people through yoga and mindfulness classes and activities.	\$ 11,124
Elite Soccer Youth Development Academy, Inc.	Provide support to youth participating in a Soccer Academy, Health Programs, and a Educational/Leadership Youth Development Program.	\$ 111,240
Finding Your FootPrint Foundation, Inc.	Provide yoga, meditation, and self-care practices for youth dealing with day to day social and behavioral issues.	\$ 5,562
Girls on the Run of Montgomery County, MD	Provide financial aid and shoes to under served girls in order for them participate in a positive youth development program.	\$ 16,686
Maryland Senior Olympics Commission, LTD	Provide for operating support.	\$ 27,810
Queens Royal Priest Hood, Inc.	Provide tutoring, homework assistance, intro to robotics, games, and group activities to help students improve social skills while encouraging team work.	\$ 11,124
Retouch International Ministries, Inc.	Provide an enrichment After School Program for girls in Montgomery County who are at risk of underachievement.	\$ 11,124
The First Tee of Greater Washington, DC Corridor	Provide social, fun, healthy, and life enhancing opportunities for girls to keep them engaged and enjoying golf in Montgomery County.	\$ 11,124
Village Youth & Family Center, Inc.	Provide afterschool programming for young women to build a healthy sense of self, community and belonging through yoga and art.	\$ 5,562
Washington Area Bicyclist Association, Inc.	Provide a youth bicycle safety program to Montgomery County's public school youth through the Excel Beyond the Bell after-school program.	\$ 33,372
		\$ 1,110,526

*An additional \$600,000 has been shifted from the Community Grants-NDA to the Community Engagement Cluster (CEC) for the Emerging Business District Grant Program.



Community Grants to Base Budget

FY23 Operating Budget - Approved

FY23 CC Approved Community Grants Shifts to Department Base Budgets Including 8% Nonprofit Increase			FY23 CC Approved
Organization	Purpose		
Community Engagement Cluster (CEC)			\$ 70,200
Montgomery Sister Cities, Inc.	Provide for operating support.		\$ 21,600
Silver Spring Town Center Inc.	Provide for operating support.		\$ 48,600
Office of the County Executive (CEX)			\$ 67,500
Black Chamber of Commerce of Maryland	Provide technical assistance and training for minority business owners in Montgomery County.		\$ 2,700
Rockville Economic Development, Inc.	Provide business counseling, training, and technical assistance to start-up and existing women-owned businesses and entrepreneurs.		\$ 64,800
Health and Human Services (HHS)			\$ 2,166,270
Avery Road Alumni Association, Inc.	Provide peer services and needed life skills to those new in substance abuse recovery or in need.		\$ 21,600
CASA, Inc.	Provides comprehensive immigration relief screenings, direct representation to DACA and other relief eligible beneficiaries, and direct referrals for complex cases.		\$ 178,200
Catholic Charities of the Archdiocese of Washington, Inc.	Provide a bilingual office supervisor to support emergency assistance, case management and referral services.		\$ 63,561
Catholic Charities of the Archdiocese of Washington, Inc.	Provide administrative support for the successful operations of transitional housing services and a robust network of program volunteers.		\$ 52,543
Catholic Charities of the Archdiocese of Washington, Inc.	Provide Spanish literacy education for non-literate, Spanish-speaking Montgomery County immigrant residents.		\$ 17,154
Cedar Ridge Community Church, Inc.	Provide a food security and fresh produce program.		\$ 1,836
CentroNia, Inc.	Provide services to promote healthy habits in early learners through nutritional education and increased access to nourishing foods to children and adults.		\$ 14,547
Community Bridges, Inc.	Provide mentoring, college and career planning, and mentoring support for low income girls and families.		\$ 86,400
Community Reach of Montgomery County, Inc.	Provide permanent supportive housing for formerly homeless individuals at the Jefferson House Personal Living Quarters (men) and Rockland House (women).		\$ 23,760
Community Reach of Montgomery County, Inc.	Provide weekly in-home care services, home repairs/maintenance, and case management to enable lower income seniors to age in place.		\$ 50,760
Crossroads Community Food Network, Inc.	Provide for the farmers market nutrition incentive program and complementary healthy eating education program.		\$ 62,640
EduCare Support Services, Inc.	Provide supplemental food assistance to low-income families, seniors, persons with disabilities or chronic illness, and in other emergency situations.		\$ 64,800
EveryMind, Inc.	Provide Mental Health First Aid trainings to increase understanding of mental illness, addiction, and how to help someone in crisis.		\$ 43,200
Family Learning Solutions, Inc.	Provide career pathway through student internships, mentors/tutors facilitate peer academic/career readiness, leadership, community-service for disconnected youth struggling with achievement. Provide oversight on Home Grown Program to promote self-sustainability.		\$ 59,400
Family Learning Solutions, Inc.	Provide partnerships of College enrolled/College graduates meeting with highschool students to inform on post-highschool life expectations and goals.		\$ 10,800
Family Services, Inc.	Provide academic, social, and emotional support during and after school for at-risk minority males at Gaithersburg Middle School.		\$ 43,200
Family Services, Inc.	Provide the Healthy Mothers Healthy Babies Program for low-income and uninsured women with perinatal depression.		\$ 70,200
First African Methodist Episcopal Church of Gaithersburg, Inc.	Provide support for the SHARE food program for low-income families.		\$ 9,180
Florence Crittenton Services of Greater Washington	Provide for a positive youth development program to empower vulnerable teen girls to overcome obstacles to academic and personal success.		\$ 59,400
Florence Crittenton Services of Greater Washington	Provide for a social and emotional learning program for middle school girls to develop skills that are essential for academic success.		\$ 37,800
Impact Silver Spring, Inc.	Provide support for the Neighborhood Opportunity Network Initiative.		\$ 240,451
Interfaith Works, Inc.	Provide support to assist faith communities in meeting community needs.		\$ 86,400
Jewish Council for the Aging of Greater Washington, Inc.	Provide in-school and after-school intergenerational mentoring and tutoring for at-risk children and youth.		\$ 54,000
Jewish Social Service Agency (JSSA)	Provide support for a Child and Adolescent therapist, co-located at community provider sites, who provides assessment, referral, and connection to services.		\$ 38,934
Korean Community Service Center Of Greater Washington, Inc.	Provides support for the Keystone Project to assist victims of domestic violence in the Korean community.		\$ 59,400
Latin American Youth Center, Inc.	Provide individual and family counseling, psychoeducational group sessions, and referrals to other mental health providers.		\$ 70,200
LEAD4LIFE, Inc.	Provide services to disconnected youth with a concentration on the African American community through a Positive Youth Development approach.		\$ 10,800
Lt. Joseph P. Kennedy Institute, Inc.	Provide nursing services and interest-based, community integration activities for adults with multiple and severe disabilities.		\$ 48,600
Lt. Joseph P. Kennedy Institute, Inc.	Provide therapeutic, community-integrated services to children and youth with disabilities.		\$ 64,800
Meals On Wheels of Central Maryland, Inc.	Provide for expansion of HDMP program, including personnel expenses for a site coordinator and a driver and food and delivery costs.		\$ 28,080

FY23 Operating Budget - Approved

Montgomery County Language Minority Health Project, Inc.	Provide patient navigation services to facilitate access to age and gender appropriate cancer screenings to Proyecto's patient population.	\$ 54,000
Montgomery County Maryland Bar Foundation, Inc.	Provide legal services for pro bono case referrals and brief legal advice clinics to low income residents.	\$ 54,000
Montgomery Hospice, Inc.	Provide volunteer and compassionate services to support terminally ill patients. Specializing in emotional and medical care for children with life-limiting illnesses, keeping children in their homes surrounded by family.	\$ 82,144
Nourish Now, Inc.	Provide food donations for at-risk youth.	\$ 5,400
Nourish Now, Inc.	Provide support for the Family Food Distribution Program, which provides food assistance to low to moderate income residents in the County.	\$ 37,800
Nourish Now, Inc.	Provide support for the Food Rescue Program.	\$ 43,200
Nueva Vida, Inc.	Deliver physical and behavioral health education workshops and events for disadvantaged families in the Latino community.	\$ 44,280
Parent Encouragement Program, Inc.	Provides parent education programs to low income parents in the Latino community to empower their children to succeed in school and life.	\$ 21,600
Reginald S. Lourie Center for Infants and Young Children, Inc.	Provide for operating support.	\$ 124,200
The George B. Thomas, Sr. Learning Academy, Inc.	Provide support for the Rising Stars pre-K program.	\$ 27,000
Technology Enterprise and Business Solutions (TEBS)		\$ 2,700
Chinese Culture and Community Service Center, Inc.	Support technology skills training for Chinese-American and Mandarin-speaking residents.	\$ 2,700
		\$ 2,306,670



Community Grants to Base Budget

FY22 Operating Budget - Approved

Community Grant Programs Shifting to Departments' Base Budgets FY22 County Council Approved Operating Budget

Organization	Purpose	FY22 Approved
Department of Health and Human Services		
Ayuda, Inc.	Provide legal interpretation and document translation services to ensure equal access to justice for limited-English proficient and Deaf community members.	\$50,000
Bender JCC of Greater Washington, Inc.	Bender JCC's Parkinson's Wellness Initiative improves the quality of life for individuals living with Parkinson's disease, their families and caregivers.	\$12,500
Bethesda Cares, Inc.	Provide emergency assistance for rent and utilities.	\$45,000
Bethesda Help, Inc.	Provide emergency assistance for rent, utilities and prescriptions to eligible residents of Southern Montgomery County.	\$6,000
Bethesda Help, Inc.	Provide emergency food assistance.	\$8,000
Family Services, Inc.	Provide support for the Neighborhood Safety Net Services Program to provide critical case management support to residents in Gaithersburg and East County.	\$100,000
House of Divine Guidance, Inc.	Provide operating support for the Winter Haven Emergency Shelter for women and children.	\$10,000
Lutheran Social Services of the National Capital Area, Inc.	Provide emergency assistance for rent, utilities, health care for newly arrived refugees.	\$42,000
Mid-County United Ministries, Inc.	Provide emergency assistance for vital utility services for neediest neighbors in the highest poverty area.	\$25,000
Ministries United Silver Spring Takoma Park, Inc.	Provide housing, utilities, prescriptions, food and other types of assistance.	\$30,000
National Capital Bnai Brith Assisted Housing Corporation	Provide funding to pay for extremely low income residents who cannot afford the Medication Administration fee and/or overnight security fee.	\$33,000
Olney Help, Inc.	Provide emergency assistance for rent, utilities, and prescriptions.	\$10,000
Olney Help, Inc.	Provide emergency food assistance delivered to households.	\$15,000
Potomac Community Resources, Inc.	Provide support for PCR's programs, which ensure "vital living" for Montgomery County residents with intellectual and developmental disabilities.	\$30,000
Red Wiggler Foundation, Inc.	Provide opportunities for people with and without disabilities to come together to work, learn, and grow healthy food.	\$70,000
Rockville Help, Inc.	Provide emergency assistance with food, rent, security deposits, utilities, and prescriptions to families in need in Rockville, Maryland.	\$10,000
Upper Montgomery Assistance Network, Inc.	Provide emergency financial assistance to families facing homelessness or utility loss.	\$50,000
WUMCO Help, Inc.	Provide emergency assistance for rent/mortgage and utilities.	\$10,000
Sub-total, Health and Human Services		\$556,500
Department of Human Resources		
The Ivy Mount School, Inc.	Provide vocational training and support for independent living for young adults with developmental disabilities.	\$40,000
Sub-total, Human Resources		40,000
Sheriff's Department		
Court Watch Montgomery, Inc.	Provide court protections and services that reduce intimate partner violence.	\$30,000
Greater Washington Jewish Coalition Against Domestic Abuse	Provide dating violence prevention programming to teens and young adults in Montgomery County.	\$30,000
House of Ruth Maryland, Inc.	Sustain full-time family/child therapist presence at the Montgomery County Family Justice Center serving victims of intimate partner violence.	\$20,000
Opening New Doors Foundation, Inc.	Provide comprehensive, intensive case management and therapeutic services to victims and survivors of domestic violence and their children.	\$35,000
Sub-total, Sheriff's Department		\$115,000
Grand Total		\$711,500



Community Grants to Base Budget

FY21 Operating Budget - Approved

Community Grants to Base Budgets FY21 Approved Operating Budget		
Organization	Purpose	FY21 Approved
<i>Department of Health and Human Services</i>		
Bender JCC of Greater Washington, Inc.	Provides transportation for the Camp JCC inclusion Program for children and young adults with disabilities.	\$30,000
Bethesda Metro Area Village, Inc.	Provide for operating support.	\$15,000
Bradley Hills Village, Inc.	Provide for operating support.	\$12,500
Capital Area Food Bank, Inc.	Provide low-income seniors with monthly groceries including shelf-stable items, fresh produce, and nutrition and health resources.	\$40,000
Capital Area Food Bank, Inc.	Provide healthy food to enrolled families through Family Markets, a school-based, client choice pantry program.	\$60,000
Caribbean Help Center, Inc.	Provides immigration services, public awareness and elderly assistance program.	\$40,000
Caribbean Help Center, Inc.	Provide for operating support.	\$30,000
CASA de Maryland, Inc.	Provide public program enrollment assistance and case management leading to improved access to community resources that support wellness and self-sufficiency.	\$118,830
Lt. Joseph P. Kennedy Institute, Inc.	Provide support for Community Companions after-school, respite, and summer camp program for children and youth with disabilities and their families.	\$150,000
EveryMind, Inc.	Provide suicide prevention and crisis intervention services.	\$45,000
EveryMind, Inc.	Provide support for the Serving Together program providing coordinated community resources for veterans, active duty service members, and their families.	\$150,000
Family Services, Inc.	Provide for the Creating Healthy Bonds program to reduce the impacts of parental incarceration on children and families of inmates at the Montgomery County Correctional Facility.	\$35,000
Greater Stonegate Village, Inc.	Provide for operating support.	\$10,000
Identity, Inc.	Provide case management services to low-income, primarily Latino youth and families to connect them with resources and safety-net services.	\$133,475
Identity, Inc.	Provide support to the Family Reunification and Strengthening Program.	\$125,000
Identity, Inc.	Provide support for the expansion of mental health counseling services to the families of low-income, high need Latino youth in Identity out-of-school-time programs.	\$80,000
Interfaith Works, Inc.	Provide operational support for the Interfaith Works Women's Center.	\$50,000
Kemp Mill Village, Inc.	Provide for operating support.	\$10,000
Kentlands Community Foundation, Inc.	Provide for operating support.	\$10,000
Kids In Need Distributors, Inc.	Provide weekend food to grades K-8 students who receive Free And Reduced Meals at MCPS schools.	\$20,000
Korean Community Service Center Of Greater Washington, Inc.	Provides support for the Strengthening Asian Families through Empowerment and Services (SAFES) program.	\$55,000
Little Falls Village Corp.	Provide for operating support.	\$30,000
Manna Food Center, Inc.	Provides locally grown produce to County residents experiencing food insecurity.	\$40,000
Manna Food Center, Inc.	Provide food support and nutrition education to underserved areas via a mobile kitchen and pop up pantry.	\$45,000
Manna Food Center, Inc.	Provide healthy foods for weekend meals to elementary school students experiencing hunger and food insecurity.	\$54,000
Montgomery County Food Council, Inc.	Provide for staff to support and expand Food Council initiatives to foster a healthy and sustainable local food system.	\$60,000
NAMI Montgomery County (MD), Inc.	Provide educational classes, support groups, and outreach presentations for caregivers of and individuals living with mental illness in Montgomery County.	\$15,000
NAMI Montgomery County (MD), Inc.	Provide mental health education and support for teachers and youth through presentation and an evidence based suicide prevention program.	\$20,000
National Center for Children and Families, Inc.	Provide support for the Futurebound Transitional Housing program.	\$100,120
National Center for Children and Families, Inc.	Provides emergency shelter and comprehensive services to homeless families to support their transition to stable housing.	\$275,000
Nonprofit Montgomery, Inc.	Provide training for County nonprofits in program evaluation so they can better measure and assess program impact.	\$50,000
Olney Home For Life, Inc.	Provide free transportation, friendly daily calls, weekly visits, information events and social contact to seniors in Olney and surrounding areas.	\$13,000
Potomac Community Resources, Inc.	Provide respite care programs for teens and adults with profound to moderate intellectual and developmental disabilities and complex medical needs.	\$50,000
Rainbow Place Shelter for Homeless Women, Inc.	Provide on site case management for people transitioning out of homelessness.	\$45,000


FY21 Operating Budget - Approved

Organization	Purpose	FY21 Approved
Rockville Area Village Exchange, Inc.	Provide resources, information and operational financial support to local Montgomery County community groups to establish and build their local Village.	\$10,000
Silver Spring Village, Inc.	Provide for operating support.	\$30,000
St. Camillus Catholic Church	Provide nutritionally adequate, culturally appropriate food to be distributed to families in need.	\$25,000
St. Joseph's House, Ltd.	Provide for home-based care provider for students with intellectual and developmental disabilities.	\$20,000
Stepping Stones Shelter Inc.	Provide emergency shelter to households with minor children in Montgomery County.	\$35,923
Stepping Stones Shelter, Inc.	Provide employment counseling to homeless and formerly homeless families.	\$55,000
The Arc Montgomery County, Inc.	Provide medical child care tuition waivers for low- to moderate-income families experiencing temporary financial crises.	\$30,000
The Dwelling Place, Inc.	Provide housing and case management to homeless families with children.	\$25,000
The Montgomery County Coalition for The Homeless, Inc.	Provide permanent supportive housing for formerly homeless adults in CHIP who were frequent users of costly emergency and corrections systems.	\$70,000
The Montgomery County Coalition for The Homeless, Inc.	Provide 24/7 emergency shelter and supportive services.	\$150,000
The Senior Connection of Montgomery County, Inc.	Provide for the expansion of a transportation network for seniors in Montgomery County.	\$50,000
The Tree House Child Advocacy Center of Montgomery County MD, Inc.	Provide forensic medical services for child victims of abuse and neglect.	\$50,000
The Tree House Child Advocacy Center of Montgomery County MD, Inc.	Provide in-home, trauma-informed therapy to children immediately upon their placement into the foster care system.	\$25,000
Upcounty Community Resources, Inc.	Provide social, respite, therapeutic, fitness and enrichment activities for adults with developmental and intellectual disabilities.	\$71,500
Village of Takoma Park, Inc.	Provide for operating support.	\$10,000
Villages of Kensington MD, Inc.	Provide for operating support.	\$10,000
Women Who Care Ministries, Inc.	Provide operating support for the Kids Weekend Meal Program.	\$190,000
Sub-total, Health and Human Services		\$2,874,348
Department of Housing and Community Affairs		
CASA de Maryland, Inc.	Provide tenant outreach and education, legal services, and community-building activities to improve housing conditions, landlord-tenant relations and public safety.	\$15,000
Community Reach of Montgomery County, Inc.	Provide financial assistance to residents facing eviction/utility termination, prescription cost assistance, and referrals for dental/vision services, clothing, and food.	\$20,000
Eastern Montgomery Emergency Assistance Network	Provide emergency housing, utility or prescription assistance to referred customers in Eastern Montgomery County.	\$25,000
Habitat for Humanity Metro Maryland, Inc.	Provide improvements and critical repairs of residences of low-income, non-senior households.	\$40,000
Housing Unlimited, Inc.	Provide funding to expand the organization's permanent affordable housing for persons who are homeless and have psychiatric disabilities.	\$80,000
Rebuilding Together Montgomery County, Inc.	Provide critical home repairs and accessibility modifications to low-income qualified homeowners throughout Montgomery County	\$65,000
Sub-total, Department of Housing and Community Affairs		\$245,000
Department of Recreation		
Identity, Inc.	Provide funding for the Saving Lives Through Soccer program.	\$160,000
Sub-total, Recreation		160,000
Department of Technology Services		
Gandhi Brigade, Inc.	Provide youth leadership and employment potential through media training, community engagement, and community service.	\$70,000
Sub-total, Department of Technology Services		\$70,000
Sheriff's Department		
Catholic Charities of the Archdiocese of Washington, Inc.	Provides pro bono immigration legal services for survivors of violence and abuse through direct services and pro bono training.	\$74,000
DVS Legal Services, Inc.	Provide free legal representation to survivors of domestic violence for protective order and family law cases.	\$20,000

Organization	Purpose	FY21 Approved
Greater Washington Jewish Coalition Against Domestic Abuse	Provide clinical and legal services to victims of intimate partner violence, sexual assault, stalking, and elder abuse, in Montgomery County.	\$200,000
Montgomery County Family Justice Foundation, Inc.	Provide for operating support.	\$50,000
Montgomery County Family Justice Foundation, Inc.	Promote respect in teen dating relationships and raise community awareness about the prevalence of teen dating violence.	\$5,000
Muslim Community Center, Inc.	Provide culturally and linguistically competent domestic violence awareness, prevention and counseling services for Muslims and people of all other faiths.	\$35,464
Asian-Pacific Islander Domestic Violence Resource Project	Provide culturally and linguistically specific services to Asian/Pacific Islander residents of Montgomery County who are survivors of domestic/sexual violence.	\$25,000
The CareerCatchers, Inc.	Provide individualized and sustained career counseling to Domestic Violence victims and their families.	\$60,000
<i>Sub-total, Sheriff's Department</i>		\$469,464
Grand Total		3,818,812

MEMORANDUM

TO: Government Operations & Fiscal Policy [GO] Committee

FROM: Carolyn Chen, Legislative Analyst 

SUBJECT: **FY24 Recommended Operating Budget:**

- Office of Grants Management [OGM]
- Non-Departmental Account [NDA]: Community Grants

FY24 Recommended CIP Budget (Current Revenue):

- Cost Sharing: Montgomery County Government [MCG]

PURPOSE: Review and make recommendations for Council consideration – vote expected.

Expected Participants:

- Rafael Murphy, Director, OGM
 - Taman Morris, Fiscal & Policy Analyst, Office of Management and Budget [OMB]
 - Alicia Singh, Fiscal & Policy Analyst, OMB
 - Mary Beck, Capital Budget Manager, OMB
- The GO Committee held the first of two worksessions on OGM, NDA: Community Grants and Cost Sharing: MCG [[Agenda Items #7-9](#)] on [Monday, May 1, 2023](#).
 - For GO Committee's second worksession on OGM, NDA: Community Grants and Cost Sharing: MCG, OGM provided the following information (see pages ©1-5):

#8: [Office of Grants Management \[OGM\]](#)

- Justification for two additional positions by illustrating the level of growth expected with competitive grant programs, funding for these programs, and grant agreements that will need to be drafted and approved through OGM (see page ©2).
 - FTEs will increase from three to five representing \$192,192 or 72% of the FY24 recommended increase in OGM of \$268,069.
- ★ Add an **Outgoing Grants Program Manager II** and an **Administrative Specialist** to manage the expected increased volume of competitive grant programs and grant agreements, support an intensive outgoing grants management training curriculum with a focus on monitoring and oversight, and provide equitable training and support to emerging organizations applying for County grants as part of the County's Racial Equity and Social Justice goals.

FY24 Recommended Changes	Expenditures	FTEs
FY23 Approved	89,596	1.00
Shift: From Director's Office to Grant's Management - OGM Budget Consolidation	251,713	2.00
Add: Outgoing Grants Compliance Program Manager II	115,601	1.00
Add: Grants Management Administrative Specialist III	76,591	1.00
Shift: From OMB to Office of Grants Management for Software and Database Subscriptions	9,020	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	66,857	0.00
FY24 Recommended	609,378	5.00

[Council Staff Recommendation](#) → Add two positions to Council reconciliation list **[High Priority]**

#9: Non-Departmental Account [NDA]: Community Grants

- Community Grants process FY24 timeline including Bridge Funding timing (see page ©1) to extend to all impacted programs into October 1, 2023, with each nonprofit organization receiving a range of one to three months, depending on contract termination date.
 - Possible extended scenario of extending Bridge Funding to December 30, 2023, is estimated to approximately double the currently budgeted amount.
 - Bridge Funding assumes a 3% inflationary increase with supplemental inflationary decisions directly impacting this total.

Proposed New Community Grant Timeline		
Timeframe	FY24 CE Recommended Proposed Timeline*	Proposed FY25 and Future Fiscal Years*
	Action	Action
March 15	FY24 CE Recommended Budget transmitted to the County Council	CE Recommended Budget Transmitted to County Council
March - Early May	County Council deliberates the FY24 CE Recommended Budget and makes changes as desired OGM prepares Community Grant competitions and Bridge Funding awards based on County Council deliberations	County Council deliberates the CE Recommended Budget and makes changes as desired OGM prepares Community Grant competitions based on County Council deliberations
Mid-May	County Council passes FY24 Approved budget	County Council passes Approved budget
Late May	OGM adjusts Community Grant competitions to fit FY24 Approved Budget and launches competitions OGM prepares and begins issuing Bridge Funding awards in line with FY24 Approved Budget	OGM adjusts Community Grant competitions to fit Approved Budget and launches competitions (No Bridge Funding with all programs on new cycle)
June	Nonprofits prepare applications for Community Grants competitions OGM and lead departments recruit and prepare Review Committees for Community Grant competitions All Bridge Funding grants signed by June 30, 2023	Nonprofits prepare applications for Community Grants competitions OGM and lead departments recruit and prepare Review Committees for Community Grant competitions Multi-year awards renewed in line with Approved Budget
July 1	Bridge Fund grants activate for FY23 awards expiring before August 1, 2023	(No Bridge Funding with all programs on new cycle)
Early - Mid July	Review Committees score applications and make award recommendations OGM notifies award winners	Review Committees score applications and make award recommendations OGM notifies award winners
Mid - Late July	OGM begins processing award decisions into draft grant agreements with performance period start dates of October 1, 2023	OGM begins processing award decisions into draft grant agreements with performance period start dates of October 1
August 1	Bridge Fund grants activate for FY23 awards expiring before September 1, 2023	(No Bridge Funding with all programs on new cycle)
August	OGM and award winners sign final grant agreements by August 30, 2023	OGM and award winners sign final grant agreements by August 30
September 1	Bridge Fund grants activate for FY23 awards expiring before October 1, 2023	(No Bridge Funding with all programs on new cycle)
September	Award winners prepare for implementation of FY24 awards	Award winners prepare for implementation of awards
October 1	FY24 Community Grant awards become active	Current FY Community Grant awards become active

[Council Staff Recommendation](#) → [Repeat FY3 recommendation](#) from May 12, 2022. Shift remaining community grants contracts to department base budgets and appropriate agencies to administer.

- Community Grants as a Non-Departmental Account is a legacy government process over three County Executive administrations spanning ~28 years; with many nonprofit contracts funded over 15 consecutive years.
- Administrative restructuring by shifting to departments that have been administering the same contract and leveraging umbrella agencies¹ will facilitate consistent messaging and communication to nonprofit organization and residents.

¹ State of Maryland's Local Management Board: Collaboration Council for Children, Youth and Families; Arts and Humanities Council of Montgomery County, WorkSource Montgomery

#10: Cost Sharing: Montgomery County Government [MCG]²

- See page ©5 for OGM’s analysis of the State of Maryland’s Other Legislative Initiatives awarded in FY24. The chart summarizes to success of the [Office of Intergovernmental Relations](#) [OIR] and Montgomery County’s State Delegation [to secure \\$12.4M in capital grant funding](#) for nonprofit organizations.

FY24 MD State Other Legislative Initiatives Analysis					
Project/Organization	State Bond Bill Amount	Potential Funding Gap		Indicated Intent for County Request in Information Sheet	Notes
		Based Bond Bill vs. Total Cost			
4010 Randolph	\$ 250,000	\$ 114,000	\$ -	-	\$114k requested from Feds but unconfirmed
BlackRock Center for the Arts	\$ 350,000	\$ -	\$ -	-	No State Information Sheet, unclear potential County match needs
CaringMatters	\$ 65,000	\$ 10,000	\$ -	-	\$10k gap to be covered by fundraising
CSAAC Senior Autistic Adult Redevelopment Program	\$ 250,000	\$ 325,000	\$ -	-	\$325k gap to be covered by CSAAC
Don Bosco Cristo Rey High School	\$ 1,000,000	\$ -	\$ -	-	No State Information Sheet, unclear potential County match needs
Infant and Toddlers Facility	\$ 250,000	\$ -	\$ -	-	No State Information Sheet, unclear potential County match needs
Islamic Education Center (IEC) Islamic Education Center	\$ 75,000	\$ -	\$ -	-	Fully funded by State
Jewish Federation of Greater Washington	\$ 640,000	\$ 960,000	\$ 130,000	-	\$130k County request indicated, remaining gap

- OGM provided an **initial review** of funding gaps between total project costs submitted and State funding *based on incomplete public information* for illustrative purposes yet provides context for potential requests to come³. Historical data and [listing of past State Bond Bill awards from FY2007 to FY2023](#) secured by the Montgomery County State Delegation can be found on OIR’s website.

Office of Intergovernmental Relations																	
Documents from Prior Years																	
All documents are in Portable Document Format (PDF). For Montgomery County's Legislative Tracking Database, check the application.																	
Document Description	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Montgomery County's Federal Priorities																	
Montgomery County's State Priorities																	
Montgomery County's Transportation Priorities Letter to the State																	
Montgomery County's Legislative Tracking Database																	
End of State Legislative Session Summary																	
State Grants for Capital Projects Located in Montgomery County (Non-Transportation)																	
State Aid Allocated to Montgomery County																	

[GO Committee Recommendation](#) (3-0) → Approve \$3M in cost sharing funding for FY24 and schedule follow-up worksession with OGM to launch cost sharing/capital grant application process.

² May 1, 2023 GO worksession [Council Staff Recommendation](#) → [Repeat FY3 recommendation](#) Council Staff Recommendation Repeat FY3 recommendation from May 12, 2022. Delay capital grants until FY25 and reduce capital grant FY24 budget by \$3M.

³ Additional discussion topics for future worksessions: multi-year analysis on State Bond Bill awards by organization, audit of County funds accessed/liiquidated, racial equity and social justice analysis on capital grant application process, jurisdictional landscape review of municipal capital grant funding compared to asset acquisitions.

FY24 County Executive [CE] Recommended Budget: <u>Community Grants Non-Departmental Account (NDA) Information Sheet</u>	©1-4
OGM March 22, 2023, Presentation with Nonprofit Montgomery.....	©5-9
FY24 CE Recommended Operating Budget: Office of Grants Management	©10-14
Non-Departmental Account [NDA]: Community Grants	©15-17
Cost Sharing: Montgomery County Government [MCG] [P720601]	©18-23
OGM FY24 Operating Budget Equity Responses [ORESJ Rating: 3].....	©24-27
FY24 CE Recommended Community Grants to Base Budget	©28
FY23, FY22, & FY21 CC Approved Community Grants to Base Budget.....	©29-34

This packet contains:

Office of Grants Management [OGM] May 3, 2023, GO Committee Memo	©1-4
Proposed New Community Grants Timeline – FY24, FY25 and Beyond	©1
OGM Positions: Growing Grants w/Equity, Efficiency, & Accountability.....	©2-4
Summary of Projected Competitive Grant Programs Facilitated by OGM.....	©4
OGM FY24 Maryland State: Other Legislative Initiatives Analysis	©5
Office of Intergovernmental Relations [OIR]: FY24 Montgomery County Capital Projects	
OIR: FY07-23 Montgomery County Capital Projects	
April 11, 2023, Public Hearing Testimony : Lavontte Chatmon, Nonprofit Montgomery.....	©6-7



Montgomery County Office of Grants Management

Proposed New Community Grant Timeline

FY24 CE Recommended Proposed Timeline *		Proposed FY25 and Future Fiscal Years*
Timeframe	Action	Action
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* The proposed timeline does not include other competitive grant programs sitting in department base budgets that will be implemented through OGM.



Montgomery County Office of Grants Management

OGM Positions Needed for Growing Grants with Equity, Efficiency, & Accountability

- Context of Growth:** Bill 36-19 establishes OGM's role as helping all County entities compete and issue grant agreements. Even only considering the Community Grants NDA and other base budget identified grant programs, OGM expects in FY24 to facilitate through its processes *at least* 18 competitive grant programs utilizing \$13.7 million in funding with an estimated 370 grants agreements issued. This is an **expected increase of 9 competitive grant programs (100% increase), \$9.1 million in funding (198% increase), and 290 grant agreements (363% increase) over FY23**. This figure will likely grow as OGM trains departments on our new grants tools and they identify additional services and programs more appropriately competed and provided as grant agreements instead of procurement contracts.

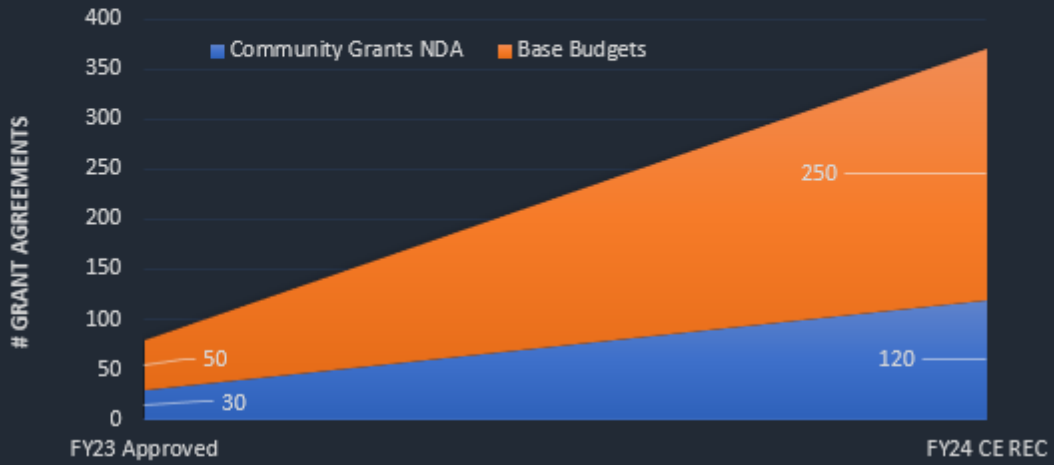
Competitive Grant Programs Facilitated by OGM (Projected)						
	FY23 Approved			FY24 CE REC		
	Community Grants NDA	Base Budgets	Total	Community Grants NDA	Base Budgets	Total
Programs	4	5	9	8	10	18
Funding (millions)	\$2.5	\$2.1	\$4.6	\$8.7	\$5.0	\$13.7
Grant Agreements (estimated, programs in progress)	30	50	80	120	250	370
FY23 to FY24 \$ Growth						
	FY23 to FY24 \$ Growth			FY23 to FY24 % Growth		
	Community Grants NDA	Base Budgets	Total	Community Grants NDA	Base Budgets	Total
Programs	4	5	9	100%	100%	100%
Funding (millions)	\$6.2	\$2.9	\$9.1	248%	138%	198%
Grant Agreements (estimated, programs in progress)	90	200	290	300%	400%	363%

- An additional Outgoing Grants Program Manager II** is required to handle this expected increase by:
 - Supporting departments in the design and implementation of grant programs;
 - Drafting unique grant agreement templates for each program and vetting individual awards;
 - Overseeing grant agreement approval workflows and administering OGM grant awards;
 - Implementing an intensive RESJ informed grants management training for departments;
 - Delivering intensive RESJ informed training and support to applicants during competitions;
 - On-going coaching and support for departments and awardees on issued grants agreements; and
 - Providing analysis and reporting to ensure transparency and inform future grant cycles.
- A new Administrative Specialist III** is also required to handle this expected increase in volume by:
 - Planning logistics and schedules for competitive grant programs, trainings, and outreach;
 - Drafting administrative documentation and facilitate its flow through MCG processes;
 - Providing more responsive public engagement and customer support on basic grants related items;
 - Supporting the submission of approval packages into OGM workflows and “pushing” stuck items;
 - Expediting action on Incoming Grants related contracts to improve support to departments;
 - Managing purely administrative tasks not covered by OMB Shared Services Team; and
 - Freeing up the Director and Program Manager IIs (who currently cover these functions)** to focus on strategy, budget management, policy development, oversight, training, communication, customer support, technical support to departments, and other tasks that require their expertise.

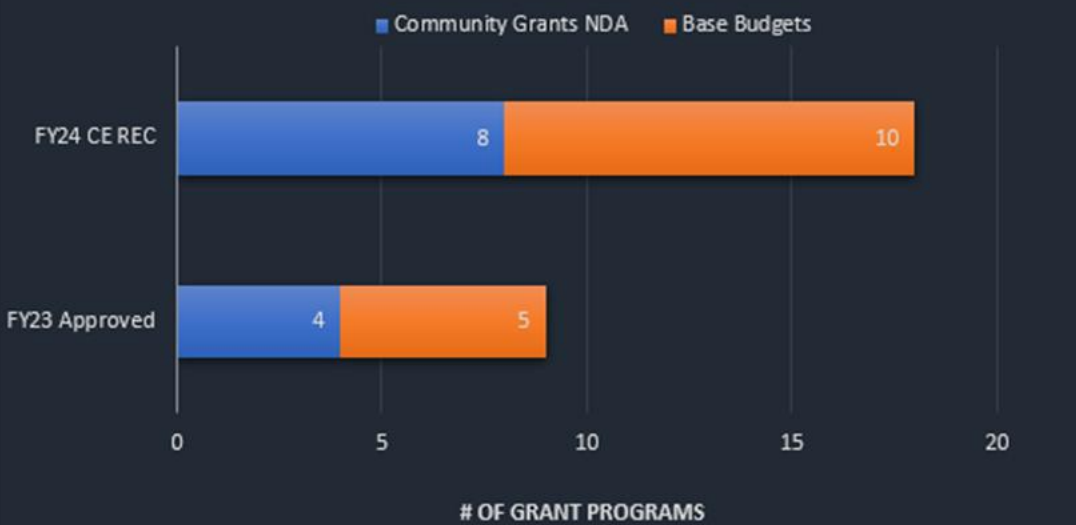


Montgomery County Office of Grants Management

363% increase expected in number of Grant Agreements OGM distributes to Montgomery County Nonprofits

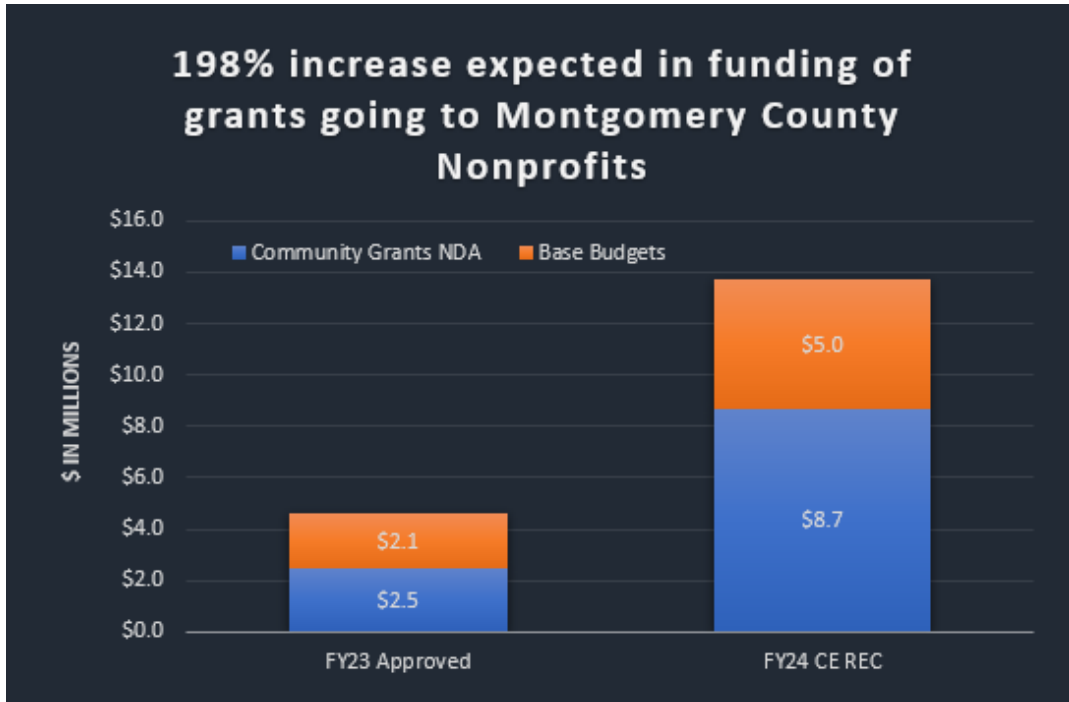


Number of Outgoing Grant Programs administered by OGM expected to double





Montgomery County Office of Grants Management



Summary of Projected Competitive Grant Programs Facilitated by OGM		
	Community Grants NDA Funded	Department Base/Other NDA Funded
FY23 Competitive Grant Programs Facilitated By OGM	<ul style="list-style-type: none"> Underserved Communities Project Grants: \$750,000 Nonprofit Technical Assistance and Management Support Grants: \$750,000 Place Based Management Grants: \$400,000 Emerging Business District Grants: \$600,000 	<ul style="list-style-type: none"> Transportation and Specialized Mobility Capital Grant Program (DOT): \$640,000 Transportation and Specialized Mobility Operating Grant Program (DOT): \$160,000 Community Gardening and Local Resilience Grants Program (OFSR): \$100,000 Abortion Access Grant Program (HHS): \$1.0 m Newcomers Grant Program (HHS): \$200,000
Expected FY24 CE REC Competitive Grant Programs Facilitated by OGM	<ul style="list-style-type: none"> Youth Support Grants: \$1.5 million Senior Support Grants: \$1.5 million Grants for Organizations Supporting Individuals with Disabilities: \$1.5 million Underserved Communities Project Grants: \$1,258,128 Community Projects Fund Grants: \$1 million Nonprofit Technical Assistance and Management Support Grants: \$1 million Nonprofit Incubators: \$560,987 Place Based Management Grants: \$400,000 	<ul style="list-style-type: none"> Arts Facility Capital Grants - Major Projects/State Match Fund (Cost Sharing: MCG): \$750,000 Arts Facility Capital Grants - Small Projects Fund (Cost Sharing: MCG): \$250,000 Cost Sharing Capital Grants - Major Projects/State Match Fund (Cost Sharing: MCG): \$1.25 m Cost Sharing Capital Grants - Small Projects Fund (Cost Sharing: MCG): \$750,000 Emerging Business District Grants (CEC): \$600,000 Climate Change Grants (DEP): \$250,000 Nonprofit Security Grants (OEMHS): \$1.0 m Community Gardening and Local Resilience Grants (OFSR): \$50,000 Market Money Grants (OFSR): \$100,000 Community Development Block Grants (DHCA): Funding amount TBD

FY24 MD State Other Legislative Initiatives Analysis

Project/Organization	State Bond Bill Amount	Potential Funding Gap Based Bond Bill vs. Total Cost	Indicated Intent for County Request in Information Sheet	Notes
4010 Randolph	\$ 250,000	\$ 114,000	\$ -	\$114k requested from Feds but unconfirmed
BlackRock Center for the Arts	\$ 350,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
CaringMatters	\$ 65,000	\$ 10,000	\$ -	\$10k gap to be covered by fundraising
CSAAC Senior Autistic Adult Redevelopment Program	\$ 250,000	\$ 325,000	\$ -	\$325k gap to be covered by CSAAC
Don Bosco Cristo Rey High School	\$ 1,000,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Infant and Toddlers Facility	\$ 250,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Islamic Education Center (IEC) Islamic Education Center	\$ 75,000	\$ -	\$ -	Fully funded by State
Jewish Federation of Greater Washington	\$ 640,000	\$ 960,000	\$ 130,000	\$130k County request indicated, remaining gap funded from other sources
Junior Achievement of Greater Washington	\$ 300,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Leisure World Community Corporation	\$ 800,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Makom UpCounty Property	\$ 150,000	\$ 100,000	\$ 100,000	\$100k County request indicated, no other sources
Montgomery History Center	\$ 500,000	\$ 1,500,000	\$ 300,000	\$300k County request indicated, remaining portions covered by organization funds and other bond bills
Multipurpose Youth Facility	\$ 400,000	\$ 3,600,000	\$ -	\$3.6m gap with \$3.1m not identified
NECC Barn Renovation	\$ 150,000	\$ 350,000	\$ -	\$350k gap with no funding source identified
Progress Place Reflection Gazebo	\$ 100,000	\$ 115,000	\$ -	\$115k gap with some covered by other sources
Project Neighbor Care	\$ 75,000	\$ 145,000	\$ -	\$145k funding cap with sources undetermined
Quality Childcare Development Center	\$ 1,250,000	\$ -	\$ -	Fully funded from a variety of sources, County portion already in FY24 CE REC
Quality Time Learning Center	\$ 50,000	\$ 450,000	\$ -	\$450k gap with undetermined funding source
Riverworks Art Center	\$ 100,000	\$ 2,140,000	\$ 30,000	\$2.1 m gap to be funded by variety of sources, \$30k from County
Rotary Club of Olney	\$ 50,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Round House Theatre	\$ 1,000,000	\$ -	\$ -	No State Information Sheet, unclear potential County match needs
Sandy Spring Odd Fellows Lodge	\$ 35,000	\$ -	\$ -	\$10k gap to be funded by org in info sheet but fully funded in final list
Sandy Spring Slave Museum and African Art Gallery	\$ 1,650,000	\$ -	\$ -	Info sheet does not match, only \$150k requested but \$1.7m given, assumed fully funded
So What Else, Inc. Food Pantry	\$ 150,000	\$ 2,300,000	\$ -	\$2.3m gap to be filled by fundraising
Springsong Museum	\$ 1,250,000	\$ 3,300,000	\$ -	\$3.3m gap to be filled by fundraising and corporate gifts
The Clarksburg Yard	\$ 150,000	\$ 70,000	\$ -	\$70k gap to be funded by org
The Flats at Knowles Station	\$ 800,000	\$ -	\$ -	Fully funded by Bond Bill, \$800k in FY24
The Ivy Mount School	\$ 250,000	\$ 100,000	\$ -	\$100k gap to be funded by org and/or fundraising
Torah School of Greater Washington	\$ 150,000	\$ -	\$ -	Funded by State \$50k above their request in information sheet
UpCounty Hub	\$ 141,000	\$ -	\$ -	\$52k funded by Bond Bill above actual request, no need for County funds
Totals:	\$ 15,579,000	\$ 560,000		



April 11, 2023
FY23 Budget Hearing Testimony

Hello Council President Glass, Vice President Friedson, and members of the County Council.

My name is Lavontte Chatmon, and I am the Executive Director of Nonprofit Montgomery. On behalf of our 200 member organizations and the tens of thousands of Montgomery County residents they serve, thank you for giving me the opportunity to testify today.

Budgets are important documents. They not only provide a snapshot of financial expectations, they also highlight priorities. We know that Montgomery County values its partnership with nonprofits, and we ask that the Council ensure the FY 2024 budget reflects the critical nature of that partnership. We appreciate the 3% increase that the County Executive included in his budget proposal, but as he himself said, year-on-year, the consumer price index has risen 6.6%. We ask you to add an additional 3.6% increase, across the board, in the FY 2024 budget to enable nonprofits to keep up with the high demand for services and the rising costs of providing those services to County residents.

The nonprofit sector continues to be on the front lines of responding to the high level of need in the County. According to the Office of Food Systems Resilience, 35-40% of Montgomery County's children are at risk of hunger. The Council is fully aware of the disaster that will strike many families as COVID-19 rent subsidies end; knowing that 130,000 Montgomery County households struggle to pay rent every month, the Council unanimously voted in support of the proposed emergency rental assistance fund at the state level earlier this year. We are all painfully conscious of the fact that the pandemic adversely affected student learning, particularly for Black, Hispanic, and economically disadvantaged students; we have a shared responsibility to help these students catch up. And that is just the tip of the iceberg.

Like other businesses in the County, nonprofits are feeling squeezed by rising prices. Our members report transportation costs rising by 20%, insurance increasing by 11%, and transitional housing costs increasing by 50% or more. With the high cost of living in the

County, and constrained resources, nonprofits can not pay competitive salaries. We are losing good people to the private sector. We can't provide consistent high-quality services if we can't attract and retain qualified, motivated staff.

We want to express our strong support for the efforts by the Office of Grants Management and the Administration to implement reforms to the County's grants process. As a community, we have been discussing the need to transform the grants process for years. The recommendations in the County Executive's budget align with feedback Nonprofit Montgomery has received from members about the need to make County funding more transparent and accessible to a broader range of organizations, including small, community-based organizations, many of which are led by people of color. We believe that the proposed changes will lead to more equitable outcomes. They will also lessen the burden of the application process, leaving nonprofits more time to do their essential work. Additionally, we are excited about the potential for partnering with the OGM and the County to bring more public and private funding into the County to expand nonprofit services and programming.

We recognize the challenges we face as a community given the drop off in federal and state funding and the volatility of the economy. Help us make sure that the safety net provided by the nonprofit community is strong and secure. Please include the additional 3.6% for nonprofits in the FY 2024 budget.

Thank you.



Lavontte Chatmon
Executive Director
Nonprofit Montgomery