APPARATUS STAFFING POLICY

Issued by: County Executive
Executive Regulation No. 25-08AM
Authority: Code Section 21-1.(a)(2)

Supersedes: Apparatus Staffing Policy, Temporary Executive Regulation No. 25-08T
Council Review: Method (2) under Code Section 2A-15
Register Vol. 25, No. 12
Effective Date: October 13, 2009

SUMMARY: This Regulation establishes staffing levels for fire and rescue apparatus. It is being amended to ensure operational efficiency on all fire and rescue incidents.

DEADLINE: Montgomery County Register Comment: December 31, 2008
Please submit comments to Beth Feldman, Office of the Fire Chief, 12th Floor, 101 Monroe Street, Rockville, MD 20850. Comments may be emailed to Beth.Feldman@montgomerycountymd.gov.

BACKGROUND: Adequate staffing levels of qualified personnel on fire and rescue apparatus are necessary to facilitate the efficient delivery of fire and rescue services. Levels of desirable, as well as minimum, staffing have been determined and are set forth in this Regulation.

Section 1. Purpose. The Fire Chief has implemented a new initiative to staff all primary units with four-person staffing, and has issued Fire Chief’s General Orders designating certain apparatus to comply with this staffing plan. The Fire Chief intends that this initiative will continue until all primary units have completed the four-person staffing requirement.

For designated four-person units, this staffing level is the minimum level, as recommended in fire and rescue industry standards, including National Fire Protection Association (NFPA) Standard 1500, Standard on Occupational Safety and Health Program, and NFPA Standard 1710, Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations to the Public by Career Fire Departments. Implementing this plan is also consistent with provisions in Executive Regulation No. 16-05AM, Integrated Emergency Command
Structure, and Executive Regulation No. 36-08AM, Certification Standards for Training, Experience, and Credentialing Requirements.

This Regulation is being amended to clarify certain policies associated with the Fire Chief’s four-person staffing initiative. In addition, it incorporates the updates and changes below.

- Several apparatus titles have been updated or eliminated (ladder truck, extrication units, MICU);
- Certain rank and age eligibility requirements for minimum staffing have been changed;
- Minimum staffing for ALS units has been changed from three to two personnel;
- Minimum and desired staffing for tankers has been established;
- Dispatch requirements have been modified; and
- New definitions have been added.

Section 2. Applicability. This Regulation applies to MCFRS, including the local fire and rescue departments, and all MCFRS fire, rescue, and emergency medical service personnel, both career and volunteer.

Section 3. Definitions.

a. **AFRA.** Acronym for Advanced Life Support First Responder Apparatus, a fire/rescue apparatus (usually an engine or aerial unit) staffed by at least one ALS provider.

b. **Advanced Life Support (ALS) Provider.** An individual who is Maryland State-licensed and credentialed by the Montgomery County Fire and Rescue Service to provide EMT-P or Cardiac Rescue Technician (CRT or CRT99) level emergency medical service.

c. **Advanced Life Support (ALS) Unit.** An ambulance that complies with the MCFRS ALS unit inventory requirements and is staffed with at least one ALS Provider and one BLS Provider.

d. **Apparatus.** Engines, Aerial Units, Rescue Squads, Brush Trucks, Advanced Life Support (ALS) Units, Basic Life Support (BLS) Units, and Special Units.
e. **Basic Life Support (BLS) Provider.** An individual who is Maryland State-licensed and credentialed by the Montgomery County Fire and Rescue Service to provide EMT-B level emergency medical service.

f. **Basic Life Support (BLS) Unit.** An ambulance that complies with the MCFRS BLS unit inventory requirements and is staffed with at least two BLS Providers.

g. **Desired Staffing Level.** The desired minimum number of qualified personnel to staff a specific apparatus.

h. **Emergency Incident.** Any event requiring the Emergency Communications Center (ECC) to dispatch a fire, rescue, or EMS unit.

i. **Integrated Emergency Command Structure (IECS).** The operational chain of command and rank structure that integrates all fire and rescue services personnel, both career and volunteer, who have met the applicable training, experience, certification, and credentialing requirements.

j. **IECS-Certified.** The status indicating an individual's eligibility to serve at a specific rank level, as noted in the IECS Executive Regulation and the Certification Standards for Training, Experience, and Credentialing Requirements Executive Regulation.

k. **Minimum Staffing Level.** The least number of qualified personnel required to staff specified apparatus.

l. **Personnel.** For the purposes of this Regulation, all active IECS-certified firefighter/rescuer and emergency medical service providers, including volunteers and employees of the local fire and rescue departments and County Merit System employees of the MCFRS.

m. **Primary Unit.** Engines, aerial units, and rescue squads that have been dispatched, or are available to be dispatched to an incident.

n. **Primary Unit Officer.** An individual certified at the rank of Master Firefighter/Rescuer or higher rank, as specified in the Integrated Emergency Command Structure Executive Regulation. However, in extenuating
circumstances, as determined by the Fire Chief, a Firefighter/Rescuer III may act as a Primary Unit Officer.

o. **Understaffed Unit.** Apparatus responding to an incident, whose crew does not meet the minimum required number of IECS-certified personnel; or, apparatus responding to an incident that has IECS-certified personnel on board, but whose crew does not meet the minimum required number of qualified staffing.

Section 4. Policy. It is the policy of the Fire Chief to ensure the efficient delivery of fire, rescue, and emergency medical services on all emergency incidents by establishing staffing levels of qualified personnel for all apparatus. Those required staffing levels are specified in this Regulation.

a. **Minimum Staffing Levels.** The minimum staffing levels required for the following apparatus are:

   Engines - three personnel  
   Aerial Units - three personnel  
   Rescue Squads - three personnel  
   Brush Trucks - one person  
   ALS Units - two personnel  
   BLS Units - two personnel  
   Tankers - one person  
   Special Units - one person

1. To determine whether minimum staffing levels have been achieved for a specific apparatus, the following standard applies:

   A. **Personnel** must be at least 17 years of age and IECS-certified at the Firefighter/Rescuer II level, to count towards minimum staffing levels for Engines, Aerial Units, Rescue Squads, Brush Trucks, and Special Units.

   B. **Personnel** must be at least 18 years of age and IECS-certified as a Maryland EMT-B, to count towards minimum staffing on ALS Units or BLS Units.
C. A primary unit officer must be included in the minimum staffing levels of all primary units.

D. At least one ALS Provider and one provider at either the BLS or ALS level must be included in the minimum staffing levels on all ALS units and AFRAs.

2. Personnel who are IEC-certified at the Firefighter/Rescuer I level may be used as supplemental staffing on all apparatus, but must not count toward minimum staffing levels.

3. Apparatus responding with less than the minimum staffing level must notify the Emergency Communications Center (ECC) that the unit is responding understaffed and state the number of qualified personnel, including the officer, on the apparatus.

   A. The ECC must dispatch an additional unit to supplement each understaffed unit.

   B. If the additional unit responds with less than the minimum staffing level, but with enough qualified personnel to complete the minimum staffing level of the original understaffed unit, it will not be necessary for ECC to dispatch an additional unit.

4. ALS Units and BLS Units must not respond if staffed with fewer than two personnel.

b. Desired Staffing Levels. When sufficient personnel are available, the desired staffing levels for apparatus are at least:

   Engines - four personnel
   Aerial Units - four personnel
   Rescue Squads - four personnel
   Brush Trucks - two personnel
   ALS Units - three personnel
   BLS Units - three personnel
   Tankers - two personnel
APPARATUS STAFFING POLICY

MONTGOMERY COUNTY FIRE AND RESCUE SERVICE

Special Units- two personnel

c. If a primary unit responds with the assigned four-person staffing, but because of the nature of the incident the staffing is reduced (i.e., ALS provider, EMT-B, etc.) to three qualified personnel, the primary unit will remain in service as a minimum-staffed unit, in accordance with this Regulation.

d. The desired staffing level for ALS Units is at least one ALS Provider and two BLS Providers.

Section 5. Responsibilities.

a. The Fire Chief must ensure that minimum staffing levels are available for all apparatus, in accordance with this Regulation.

b. All MCFRS personnel must comply with this Regulation by reporting to the ECC any apparatus responding with less than the minimum staffing level as "responding understaffed."

Section 6. Implementation and Enforcement. The Fire Chief is the implementation and enforcement authority for all policies and regulations of the Montgomery County Fire and Rescue Service.

Section 7. Severability. If a court of final appeal holds that any part of this Regulation is invalid, that ruling does not affect the validity of other parts of the Regulation.

Section 8. Effective Date. This Regulation is effective on the date the County Council adopts a resolution approving it.

Approved:

Isiah Leggett, County Executive
Montgomery County, Maryland

9/24/09

APPROVED AS TO FORM AND LEGALITY
OFFICE OF COUNTY ATTORNEY
BY
DATE 9/21/09